International, Intergovernmental and Aboriginal Relations

Annual Report 2007-2008

Alberta

International, Intergovernmental and Aboriginal Relations

Annual Report
2007-2008

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Preface

The Public Accounts of Alberta are prepared in accordance with the *Financial Administration Act* and the *Government Accountability Act*. The Public Accounts consist of the annual report of the Government of Alberta and the annual reports of each of the 20 Ministries.

On March 12, 2008, the government announced new ministry structures. Since the 2007-08 fiscal year was substantially completed prior to this announcement, ministry annual reports and financial statements have been prepared as if the restructuring took place on April 1, 2008, to provide proper accountability for the 2007-08 fiscal year against the original business plan.

The annual report of the Government of Alberta released June 24, 2008 contains Ministers' accountability statements, the consolidated financial statements of the Province and the *Measuring Up* report, which compares actual performance results to desired results set out in the government's business plan.

This annual report of the Ministry of International, Intergovernmental and Aboriginal Relations contains the Minister's accountability statement, the audited financial statements of the Ministry and a comparison of actual performance results to desired results set out in the Ministry business plan. This Ministry annual report also includes other financial information as required by the *Financial Administration Act* and *Government Accountability Act*, either as separate reports or as a part of the financial statements, to the extent that the Ministry has anything to report.

The Ministry of International, Intergovernmental and Aboriginal Relations is a single entity and does not have regulated funds, provincial agencies or government-controlled corporations as part of its operations.

Ministers' Accountability Statement

The Ministry's annual report for the year ended March 31, 2008, was prepared under our direction in accordance with the *Government Accountability Act* and the government's accounting policies. All of the government's policy decisions as at August 29, 2008 with material economic or fiscal implications of which we are aware have been considered in the preparation of this report.

ORIGINAL SIGNED BY

Ron Stevens
Minister of International and
Intergovernmental Relations

ORIGINAL SIGNED BY

Gene Zwozdesky
Minister of Aboriginal Relations

Message from the Minister of International and Intergovernmental Relations

In March 2008, I became Alberta's Minister of International and Intergovernmental Relations (IIR). This Ministry was formed after separating from the former Ministry of International, Intergovernmental and Aboriginal Relations. At that time, Aboriginal Relations also became a stand-alone ministry. For this reason, my message focuses solely on the International and Intergovernmental Relations side of the Ministry's operations.

Over the past year, significant strides were made to support Alberta's increased focus on strengthening regional, national and international relationships, and enhancing Alberta's trade and investment opportunities. The work accomplished will ensure Alberta is well positioned for continued prosperity and success now and into the future.

In order to be successful for the long run, it is imperative for Alberta to strengthen our place in the international marketplace. It is also important for Alberta to be proactive and tell our story to keep us front and centre on the world stage. One of the ways we do this is through our 10 international offices, which are located in several of our target markets. In 2007-08, an MLA committee was established to review these offices, consider their value and relevance and ensure they are meeting Alberta's current and emerging needs.

Alberta's international interests were also advanced through inbound and outbound trade promotion and advocacy missions. In 2007-08, this included the mission Premier Ed Stelmach led to Washington, D.C., where he renewed Alberta's commitment to building stronger relations with the United States, our largest trading partner. Another key mission was to the Pacific NorthWest Economic Region Summit in Anchorage, Alaska. Alberta was well represented by 10 MLAs who ensured Alberta was at the table to talk about energy, agriculture, trade and more.

Another key role of IIR is our work on the national front. IIR provides intergovernmental relations support to other government ministries and the Premier, to ensure our position in the federation is protected and promoted, while building and strengthening relationships with our government colleagues across Canada.

I am pleased to report that in 2007-08, IIR successfully enhanced our national and regional relationships, and addressed priorities on key intergovernmental issues such as climate change and energy. This was accomplished through year-round discussions and participation in major intergovernmental conferences such as the Council of the Federation meeting and the Western Premier's Conference.

Another key achievement was the progression of the ground-breaking *Trade, Investment and Labour Mobility Agreement (TILMA)* between British Columbia and Alberta. This significant internal trade agreement will enhance opportunities and make life easier for Albertans when it is fully implemented by April 2009.

These are just a few of the accomplishments that show how IIR helped advance Alberta's interests nationally and internationally.

ORIGINAL SIGNED BY

Ron Stevens
Deputy Premier and
Minister of International and Intergovernmental Relations

Message from the Minister of Aboriginal Relations

Alberta is proud to be home to one of the largest, youngest and fastest growing Aboriginal populations in Canada. Creation of the new Ministry of Aboriginal Relations by our Premier in March 2008 recognized the growing role of First Nations, Métis and Inuit people in Alberta's society and economy.

I want to thank everyone who made 2007-08 the catalyst year for this Ministry to transition from the department of International, Intergovernmental and Aboriginal Relations to a new, stand-alone ministry. Together we are making great strides in increasing economic participation opportunities for Aboriginal people in Alberta.

One of last year's special highlights was a traditional chieftainship ceremony held by the Blood Tribe in July 2007, welcoming Premier Ed Stelmach into the Blackfoot Tribe. The honour bestowed on our Premier illustrated the long-standing good relations between First Nations people and the Alberta government.

This past year, the Ministry also introduced a number of new initiatives, including revised consultation guidelines to help benefit Aboriginal communities in land-use planning, a multi-year industry technology partnership with IBM, and continued leadership on the Aboriginal Youth Suicide Prevention Strategy.

We remain committed to helping Aboriginal communities fully participate in Alberta's prosperous and diverse economy. The First Nations Economic Partnerships Initiative (FNEPI) has already resulted in 77 projects involving 23 First Nations and a wide variety of industry and tribal partners. A program review was completed this year and we appreciate the feedback we received from our First Nations and industry partners. We will continue our work with Alberta Employment and Immigration to develop new industry partnerships designed to increase First Nations' ability to benefit from Alberta's great economy.

Alberta and the Métis Settlements have had a positive and productive relationship for over 70 years. This year saw important changes in our relationship with the Métis Settlements General Council (MSGC). The Alberta Government and MSGC conducted a joint recruitment process that resulted in the appointment of Gary Jones as the new Métis Settlements Ombudsman. The Métis Settlements Ombudsman's Office is an important component of Métis settlements governance and accountability. The office has worked very well, as we can see from its website and annual report.

The Government of Alberta approved new three-year funding for the MSGC beginning in 2008-09. The $18 million in funding will support initiatives to enhance local autonomy and economic self-sufficiency of Métis culture and identity. We will continue working with the MSGC to finalize longer-term governance and financial arrangements in 2008.

Strong, vibrant Aboriginal communities that contribute to the long-term sustainability of Alberta's economy are an important part of our province's future. In the coming year, the Ministry will continue facilitating collaborative partnerships with other ministries, industry and Aboriginal governments—all working together towards the ultimate goal of enhancing social and economic opportunities for First Nations, Métis and Inuit people.

ORIGINAL SIGNED BY

Gene Zwozdesky
Minister of Aboriginal Relations and
Deputy Government House Leader

Management's Responsibility for Reporting

The Ministry of International, Intergovernmental and Aboriginal Relations is a single entity and does not have regulated funds, provincial entities or government entities as part of its operations. The Métis Settlements Appeal Tribunal reports directly to the Minister.

The executives within the Ministry have the primary responsibility and accountability to ensure the Ministry complies with all relevant legislation, regulations and policies.

Ministry business plans, annual reports, performance results and the supporting management information are integral to the government's fiscal and business plans, annual report, quarterly reports and other financial and performance reporting.

Responsibility for the integrity and objectivity of the financial statements and performance results for the Ministry rests with the Ministers of International and Intergovernmental Relations and Aboriginal Relations. Under the direction of the Ministers, we oversee the preparation of the Ministry's annual report, including financial statements and performance results. The financial statements and the performance results, of necessity, include amounts that are based on estimates and judgments. The financial statements are prepared in accordance with the government's stated accounting policies.

As Deputy Ministers, in addition to program responsibilities, we establish and maintain the Ministry's financial administration and reporting functions. The Ministry maintains systems of financial management and internal control which give consideration to costs, benefits, and risks that are designed to:

- provide reasonable assurance that transactions are properly authorized, executed in accordance with prescribed legislation and regulations, and properly recorded so as to maintain accountability of public money;
- provide information to manage and report on performance;
- safeguard the assets and properties of the Province under Ministry administration;
- provide Executive Council, Treasury Board, the Minister of Finance and the Ministers of International and Intergovernmental Relations and Aboriginal Relations any information needed to fulfill their responsibilities; and
- facilitate preparation of Ministry business plans and annual reports required under the *Government Accountability Act*.

In fulfilling our responsibilities for the Ministry, we have relied, as necessary, on the executive of the individual sections within the Ministry.

ORIGINAL SIGNED BY

Garry Pocock
Acting Deputy Minister
International and Intergovernmental Relations

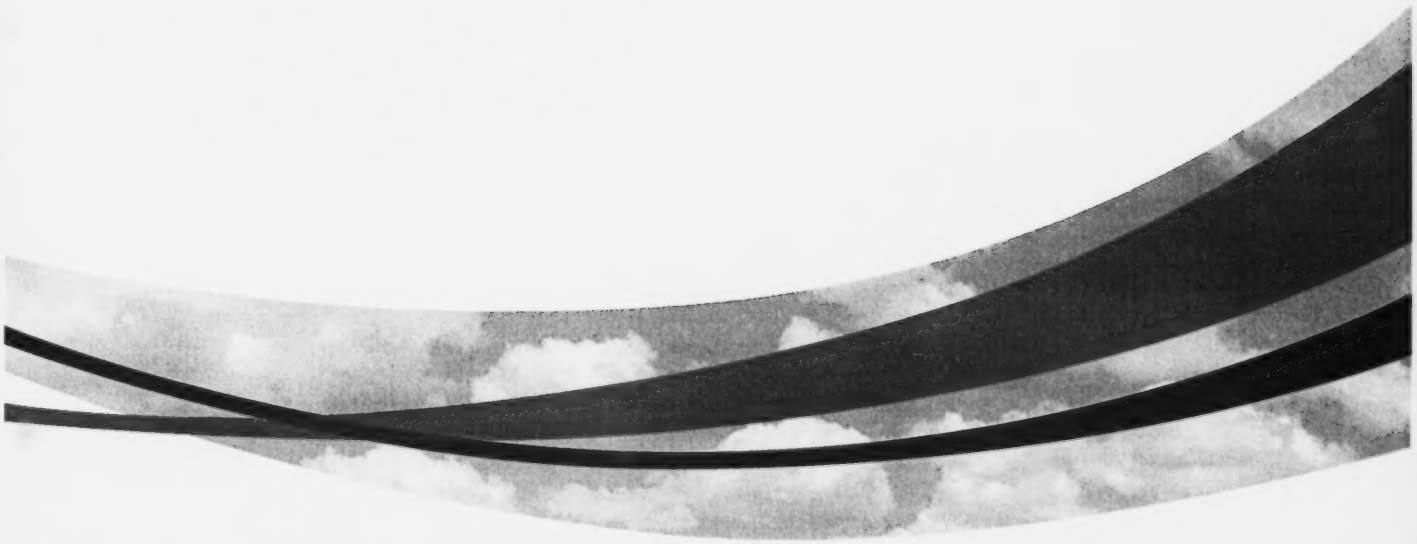
August 29, 2008

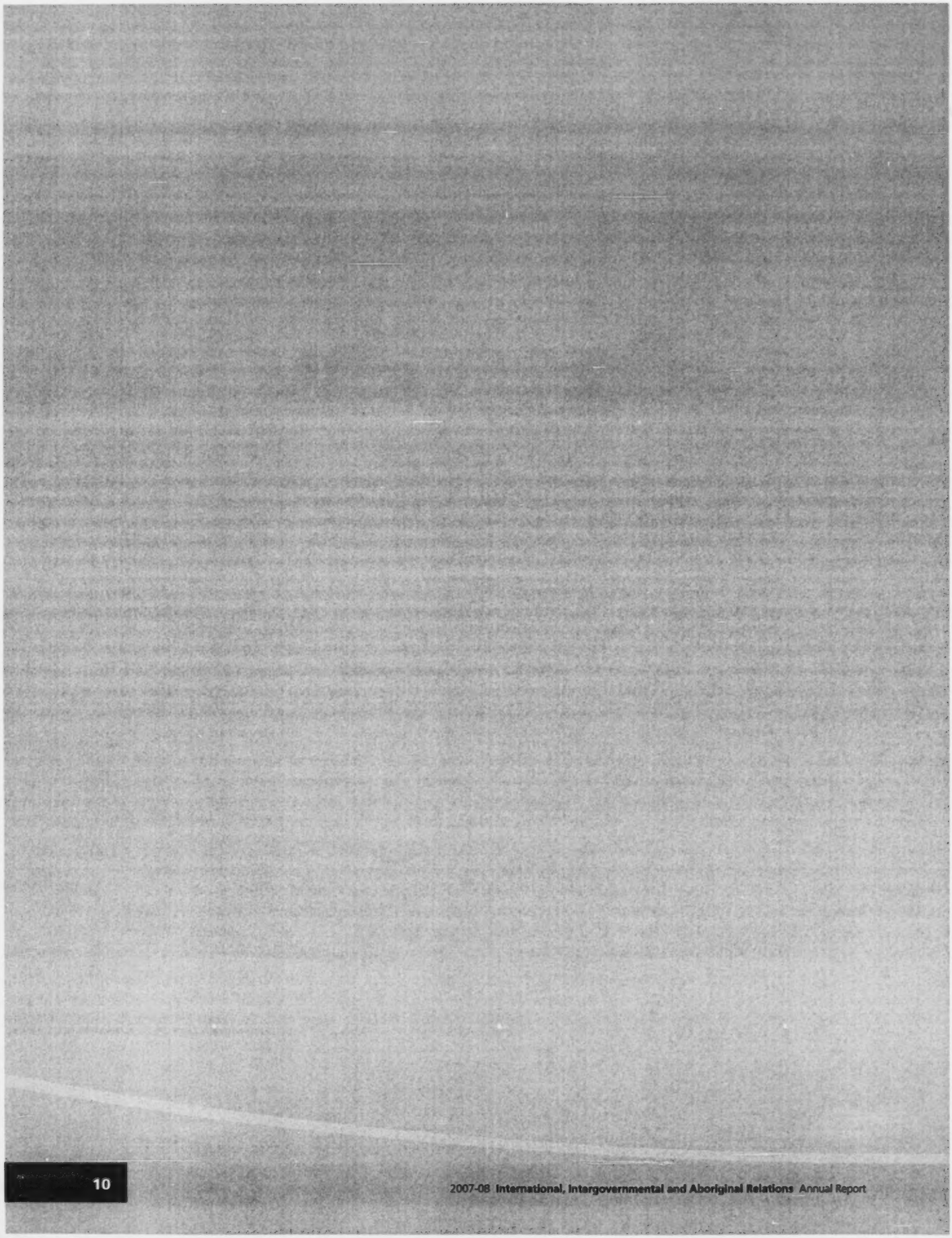
ORIGINAL SIGNED BY

Maria David-Evans
Deputy Minister
Aboriginal Relations

August 29, 2008

Overview





Vision

A strong Alberta, supporting the full and active participation of all Albertans, including Aboriginal people, in an open world and in a prosperous, united Canada.

Mission

Lead the development of government-wide strategies and policies for Alberta's relations with other Canadian governments, foreign governments, and international and Aboriginal organizations.

Core Businesses

In 2007-08, the Ministry of International, Intergovernmental and Aboriginal Relations had five core businesses and six goals:

Core Business One: Canadian Intergovernmental Relations

Goal One: Promoting the interests of, and securing benefits for, Alberta as an equal partner in a strengthened, united Canada.

The Ministry promotes Alberta's effective participation in the Canadian federation, a federal system that serves the needs of Albertans and Canadians, and leadership by Alberta that supports a strong, united and secure Canada.

Core Business Two: International Relations

Goal Two: Promoting the interests of, and securing benefits for, Alberta from strengthened international relations.

The Ministry works with other ministries, other provinces, the private sector and the federal government to facilitate the two-way flow of goods, services, people and investment between Alberta and the United States (U.S.); and provide a strategic approach to Alberta's international relations that effectively promotes Alberta's interests and priorities to foreign government decision-makers.

Core Business Three: Trade Policy

Goal Three: Promoting the interests of, and securing benefits for, Alberta from greater trade and investment liberalization, internationally and domestically.

The Ministry strives to enhance opportunities for Albertans through international and domestic trade and investment negotiations and agreements that promote the free flow of goods, services, capital and labour, internationally and domestically.

Core Business Four: International Offices and Trade

Goal Four: Increase exports of Alberta's goods and services.

The Ministry facilitates exports of manufactured products and professional, scientific and technical services to target markets through collaborative initiatives with industry, the federal government, other provincial ministries and international financial institutions and with support from the international offices.

Core Business Five: Aboriginal Governance, Consultation and Economic Development

Goal Five: Improve Aboriginal economic participation and self-reliance.

The Ministry provides advice and specialized knowledge to Aboriginal communities and organizations, provincial ministries, federal and municipal governments, and industry to support the well-being and self-reliance of Aboriginal people. The Ministry also engages in land and resource issues and supports cross-ministry Aboriginal strategies, industry partnerships and urban Aboriginal initiatives.

Goal Six: Support effective Aboriginal governance and consultation.

The Ministry advances strategic priorities related to Aboriginal governance and consultation, including implementation of consultation policy and guidelines, continued support for development of traditional use studies to support consultation, participation in negotiations related to self-government and the establishment of regulatory frameworks on reserves to encourage economic growth.

Organizational Structure

The Ministry's organizational structure is outlined in Figure 1.

The Ministry includes six operational divisions/sections and three supporting divisions/sections, as outlined below.

Canadian Intergovernmental Relations Division
This division works with other Alberta ministries to coordinate Alberta's intergovernmental initiatives with the federal government and other provincial and territorial governments to ensure that Alberta's interests are represented in the Canadian federation.

International Relations Division
This division works with other Alberta ministries to advance and develop Alberta's strategic international interests and relationships. The division also is responsible for the Alberta Washington Office, which promotes Alberta's interests to the highest level of U.S. government decision-makers.

Trade Policy Section
This section of the International Relations division pursues policies to further Alberta's objectives of reduced national and international trade and investment barriers. The section deals with domestic and international trade and investment agreements, negotiations, and disputes that affect Alberta's interests.

International Offices and Trade Division

This division works in cooperation with other ministries to promote Alberta as a desirable location for investment, tourism and educational opportunities; and as an immigration destination. The division's nine international offices — located in China, Hong Kong, Japan, South Korea, Taiwan, Mexico, Germany, and the United Kingdom — market Alberta's exports and capabilities internationally.

First Nations and Métis Relations Division

This division works with Aboriginal communities and other partners to enhance social and economic opportunities for Aboriginal people in Alberta. It oversees agreements between the Alberta government and Aboriginal groups and is responsible for the administration of Alberta's Métis Settlements legislation.

Land and Resource Issues Division

This division identifies and resolves land-based issues in Alberta, coordinates provincial government activities regarding Aboriginal land claims, and works with Alberta Justice to represent Alberta's interests in litigation. It also coordinates initiatives related to First Nation consultation on land and resource development, manages consultation capacity and traditional use studies programs, and coordinates initiatives to help build Aboriginal self-sufficiency.

Corporate Services Division

This division provides support services, including financial services, information management, information technology, administrative services, corporate planning and freedom of information and protection of privacy.

Human Resource Services Section

This section provides services related to staffing, including employee recruitment, human resource planning, employee attraction and retention and employee development.

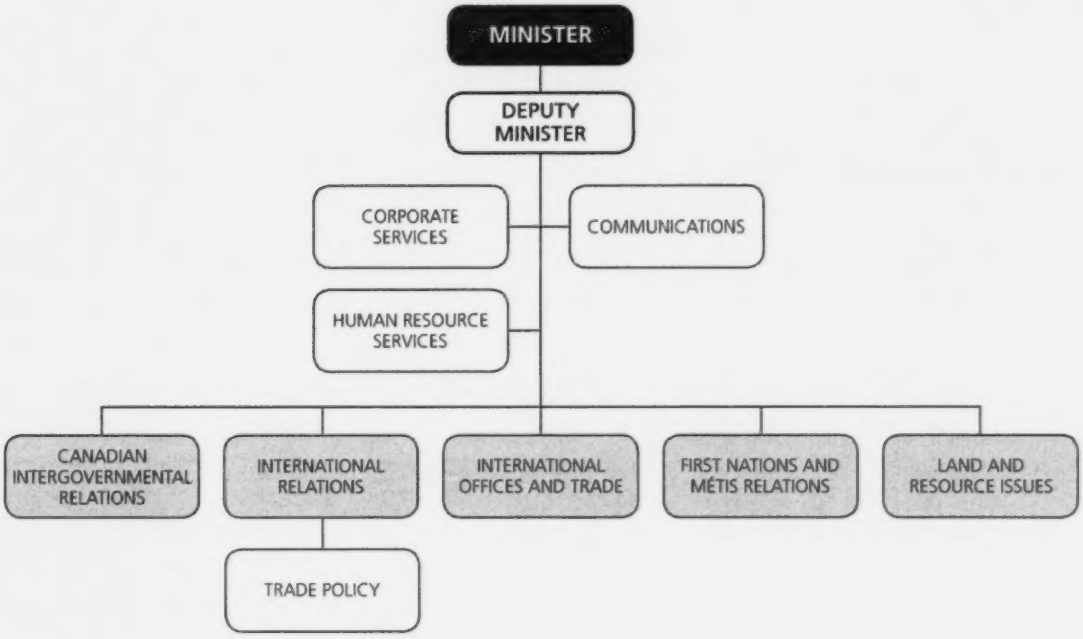
Communications Section

This section provides a range of services, including strategic communications planning, issues management, media monitoring and media relations, advertising and printing services and responses to public inquiries.

Entities Reporting to the Minister

The Ministry also supports the Métis Settlements Appeal Tribunal, a quasi-judicial body established by the *Métis Settlements Act* to resolve disputes pertaining to land, membership and surface rights. The chair of the Tribunal reports to the Minister of Aboriginal Relations. Administrative support and staffing are provided by the Ministry.

FIGURE 1 » INTERNATIONAL, INTERGOVERNMENTAL AND ABORIGINAL RELATIONS 2007-08 ORGANIZATIONAL STRUCTURE



CONTACT INFORMATION

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Aboriginal Relations
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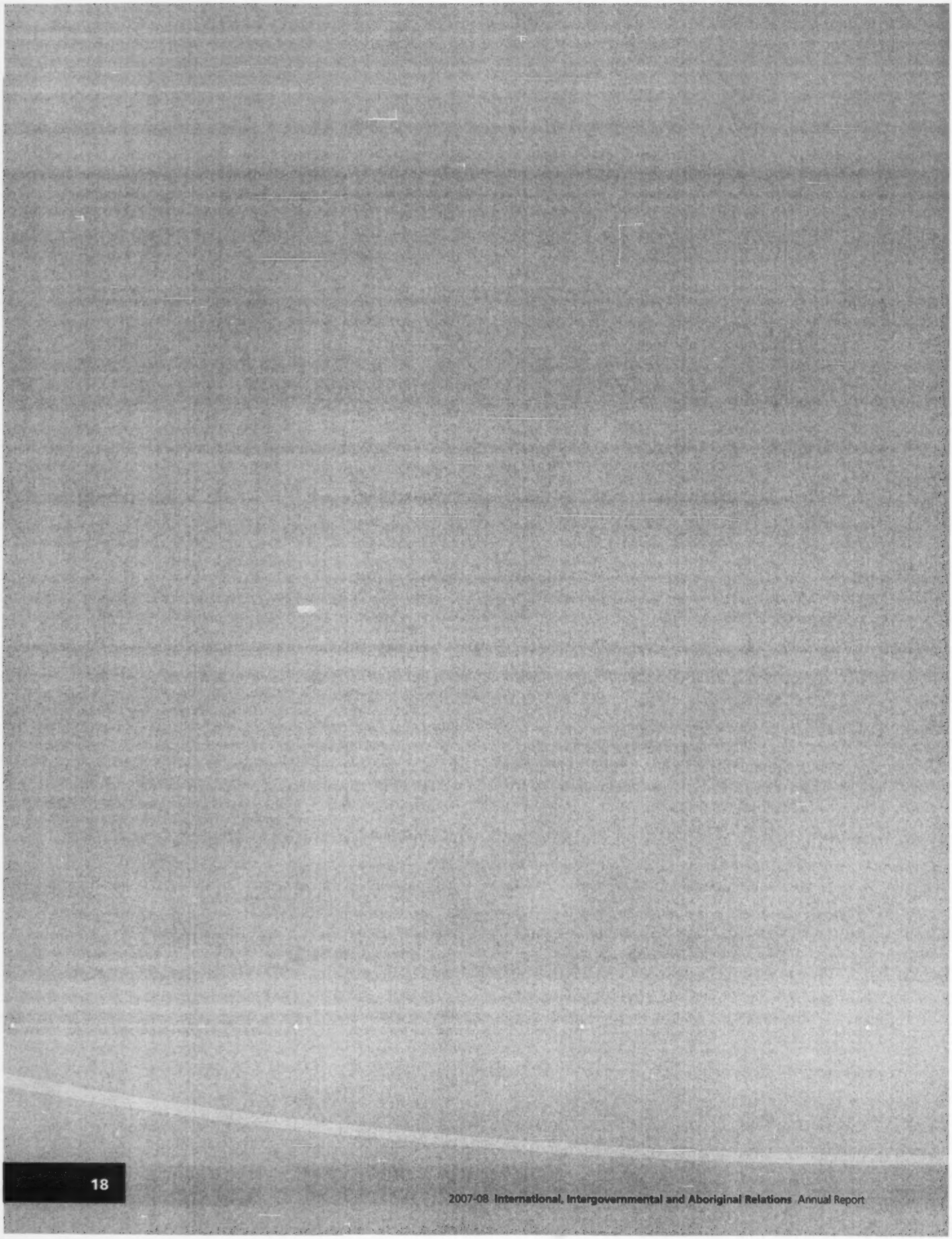
Website: www.aboriginal.alberta.ca

Key Activities in 2007-08

In 2007-08, the Ministry's activities supported the government priorities to build a stronger Alberta and improve Albertans' quality of life. Key activities over the past year included the following:

- The Ministry successfully defended Alberta's interests on **key intergovernmental policy issues**, including climate change and energy, at intergovernmental conferences.
- Premier Ed Stelmach led a **mission to Washington, D.C.**, in January 2008, laying the foundation for a renewed and refocused commitment to stronger, mutually beneficial relations with the United States.
- Ten Alberta members of the legislative assembly (MLAs) attended the **Pacific NorthWest Economic Region Annual Summit** in July 2007.
- The ***Trade, Investment and Labour Mobility Agreement (TILMA)*** between British Columbia and Alberta came into force on April 1, 2007, providing new opportunities for Alberta companies and workers. Consultations were held with municipalities, school boards, post-secondary institutions, regional health authorities, Crown corporations and financial institutions on expanding TILMA's coverage to these entities by April 2009.
- Canada won an arbitration proceeding under the ***Canada-U.S. Softwood Lumber Agreement***, preventing further restrictions on Alberta lumber exports to the U.S.
- The second **World Heavy Oil Congress** was held in Edmonton in March 2008, with more than 900 delegates from around the world. The Government of Alberta hosted a booth and held a luncheon at which Premier Stelmach gave a keynote speech.
- Alberta's enhanced participation at the **BIO 2007** biotechnology conference and industry tradeshow included a record 80 participants from 13 Alberta public and private sector organizations.
- New projects under the **Strategic Economic Initiatives** program included the IBM Alberta partnership, signed in June 2007 with First Nations and Métis communities.
- The Ministry continued to co-lead the ***Aboriginal Youth Suicide Prevention Strategy***, which envisions Aboriginal youth who feel hopeful, empowered and optimistic about their futures.
- The first annual quality assurance assessment for the **consultation policy and guidelines** led to revisions of the guidelines, resulting in greater efficiency and more clarity and consistency in their implementation.
- The Ministry hosted the fourth **Inter-Jurisdictional Symposium on Aboriginal Land Resource Management** in September 2007. The symposium was attended by 240 delegates from six Canadian jurisdictions, the federal government, industry, and First Nations and Métis groups.
- Métis Settlements governance was enhanced by passing a regulation establishing the Office of the **Métis Settlements Ombudsman** and specifying its powers and responsibilities. The regulation was effective June 4, 2007.

Results Analysis



Report of the Auditor General on the Results of Applying Specified Auditing Procedures to Performance Measures

To the Members of the Legislative Assembly

Management is responsible for the integrity and objectivity of the performance results included in the *Ministry of International, Intergovernmental and Aboriginal Relations' 2007-08 Annual Report*. My responsibility is to carry out the following specified auditing procedures on performance measures in the annual report. I verified:

Completeness

1. Performance measures and targets matched those included in Budget 2007. Actual results are presented for all performance measures.

Reliability

2. Information in reports from external organizations, such as Statistics Canada, matched information that the Ministry used to calculate the actual results.
3. Information in reports that originated in the Ministry matched information that the Ministry used to calculate the actual results. In addition, I tested the processes the Ministry used to compile the results.

Comparability and Understandability

4. Actual results are presented clearly and consistently with the stated methodology and are presented on the same basis as targets and prior years' information.

I found no exceptions when I performed these procedures.

As my examination was limited to these procedures, I do not express an opinion on whether the set of measures is relevant and sufficient to assess the performance of the Ministry in achieving its goals.

ORIGINAL SIGNED BY FRED J. DUNN, FCA

Auditor General

Edmonton, Alberta
July 31, 2008

The official version of this Report of the Auditor General, and the information the Report covers, is in printed form.

Financial Overview

Expenses by Core Business and Function

TABLE 1 » MINISTRY EXPENSES BY CORE BUSINESS
For the year ended March 31, 2008
(IN THOUSANDS)

	2007-08 BUDGET	2007-08 ACTUAL	RESTATED 2006-07 ACTUAL
Canadian Intergovernmental Relations	$ 4,622	$ 2,902	$ 3,206
International Relations	4,178	3,981	4,895
Trade Policy	1,584	1,745	1,529
International Offices and Trade	16,665	15,916	15,469
Aboriginal Governance, Consultation & Economic Development	40,572	39,733	42,546
Total Expenses	$ 67,621	$ 64,277	$ 67,645

TABLE 2 » MINISTRY EXPENSES BY FUNCTION
For the year ended March 31, 2008
(IN THOUSANDS)

	2007-08 BUDGET	2007-08 ACTUAL	RESTATED 2006-07 ACTUAL
Agriculture, Resource Management and Economic Development	$ 16,665	$ 15,916	$ 15,469
Regional Planning and Development	40,572	39,733	42,546
General Government	10,384	8,628	9,630
Ministry Expense	$ 67,621	$ 64,277	$ 67,645

Integrated Results Analysis

Table 1 shows actual spending in 2007-08, compared to the 2007-08 budget, and compared to actual spending in 2006-07, for each of the Ministry's five core businesses. Actual expenses for 2007-08 were $64.3 million, under the budget of $67.6 million, resulting in a surplus of $3.3 million. Actual spending amounts for all core businesses were below the 2007-08 budget, except for the core business of Trade Policy, which was over budget by $161,000 (accommodated by an internal reallocation of funds). Additional spending for this core business was related to consultations with municipalities, school boards, post-secondary institutions, regional health authorities, Crown corporations and financial institutions regarding the *Trade, Investment and Labour Mobility Agreement (TILMA)* between British Columbia and Alberta.

Comparing actual spending to the budget for 2007-08, factors contributing to the Ministry surplus included lower-than-anticipated costs for the Canadian Intergovernmental Conferences Secretariat, savings in the international offices due to the strong Canadian dollar and vacant positions within the Ministry over the year.

The Ministry expenses for 2007-08 were $3.4 million lower than in the previous year. Much of this decrease ($2.8 million) was related to the core business of Aboriginal Governance, Consultation and Economic Development. For this core business, decreased spending related to the expiration of statutory funding under the *Métis Settlements Accord* ($10 million) and the *Matching Grants Replacement Agreement* ($4.1 million) was offset by an increase in spending ($9 million) for Métis Settlements governance, including funding to the Métis Settlements General Council to complete a business case regarding a long-term relationship with Alberta. There was also an increase in spending of $2.7 million for Alberta's First Nations consultation initiative.

Canadian Intergovernmental Relations

Goal one of the Ministry business plan relates to the core business of Canadian Intergovernmental Relations. The focus of this goal is "promoting the interests of, and securing benefits for, Alberta as an equal partner in a strengthened, united Canada." The Ministry advances Alberta's intergovernmental agenda through the Council of the Federation and pursues opportunities to work collaboratively with other provinces to influence the national agenda, through the Alberta-British Columbia *Protocol of Cooperation*, First Ministers' meetings and the Western Premiers' Conference.

The Ministry's 2007-08 results related to this goal include:

- Intergovernmental coordination and key policy issues
- Intergovernmental meetings
- Senate reform, and
- Intergovernmental agreements.

Intergovernmental Coordination and Key Policy Issues

Throughout 2007-08, the Ministry provided leadership and collaborated with other Alberta ministries to ensure a coordinated approach to intergovernmental issues. Key intergovernmental policy issues included:

- **Climate Change:** The Ministry participated with Alberta Environment and other ministries in renewing Alberta's action plan on climate change for the January 2008 release of Alberta's long-term climate change plan. The Ministry provided advice and strategic direction on intergovernmental issues related to the regulation of greenhouse gases and air pollutants.
- **Energy:** The Ministry continued to advocate Alberta's position that an effective free market is the most appropriate means for balancing supply and demand and has the most important role in driving energy development.

The Ministry also worked with other Alberta departments via a cross-ministry committee to develop an intergovernmental strategy to address Alberta's interests with other provinces and the federal government.

The Ministry successfully defended Alberta's interests on key intergovernmental policy issues, including climate change and energy, at intergovernmental conferences.

Intergovernmental Meetings

Intergovernmental meetings represent important opportunities for Alberta to advance its interests and priorities and to work with other provinces to influence the national agenda. Throughout 2007-08, the Ministry provided leadership and collaborated with other Alberta ministries to ensure that Alberta's interests were heard and its priorities appropriately addressed at intergovernmental venues. The Ministry worked closely with other Alberta ministries to coordinate briefings, policy analyses and strategies for Alberta's successful participation in intergovernmental meetings of the Premier, Ministers and Deputy Ministers.

Alberta participated in Premiers' and First Ministers' conferences in 2007-08, including several meetings of the Council of the Federation, a First Ministers' meeting, the Western Premiers' Conference and an Alberta-British Columbia joint Cabinet meeting. Alberta successfully addressed

its priorities on key intergovernmental issues such as climate change and energy at these meetings.

At the Council of the Federation summer meeting in Moncton, New Brunswick (August 2007), Alberta contributed to the council's best practice inventory, *Climate Change: Leading Practices by Provincial and Territorial Governments in Canada*. Alberta also developed a publication detailing the province's leadership on addressing climate change in order to raise awareness and promote understanding of the concrete actions taken by Alberta on this important issue. Also released in Moncton was the Council of the Federation energy plan, *A Shared Vision for Energy in Canada*. Alberta contributed to the plan and its supporting set of energy maps to further facilitate provincial-territorial work on energy issues.

At the conclusion of each intergovernmental conference, the Ministry worked with other Alberta ministries to support outcomes from the meetings. More information on intergovernmental meetings is provided in the Goal One Performance Measures section of this report.

Senate Reform

The Ministry continued to promote the interests of Albertans within Canada. In July 2007, Bert Brown, an Alberta Senator-elect, was appointed to the Senate. On three separate occasions, Alberta has conducted elections to select Senate nominees as part of Alberta's continued support for an equal, elected and effective Senate. The appointment of Senator Brown fulfils the democratic wishes of Albertans and further legitimizes Alberta's belief that Senators should be selected through provincial processes. The Ministry continues to advance the interests of Albertans as the federal government continues to pursue its Senate reform proposals.

Intergovernmental Agreements

The Ministry assisted other Alberta ministries in negotiating and finalizing a number of intergovernmental agreements. A list of agreements concluded in 2007-08 is included in the Other Information section of this report.

Key agreements concluded in 2007-08 included:

- **Community Development Trust:** The Ministry negotiated the $104.3-million Community Development Trust arrangement for Alberta with the federal government. The funding, announced on March 28, 2008, will assist communities affected by international economic instability, including providing training and skills development assistance for workers.
- **Infrastructure:** The Ministry worked closely with Treasury Board on the negotiation of an agreement in principle to secure infrastructure funding for Alberta under the *Building Canada* plan. Under this plan, Alberta will receive approximately $1.8 billion in infrastructure funding over seven years, including approximately $798 million from the extension of the federal gas tax transfer.

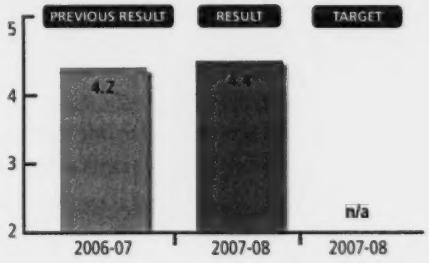
- **Immigration Agreement:** The Ministry continued to collaborate with Alberta Employment, Immigration and Industry to advance a made-in-Alberta approach to immigration. The Ministries successfully concluded a bilateral immigration agreement to build an immigration system that meets the needs of Albertans. The *Agreement for Canada-Alberta Cooperation on Immigration* was signed on May 11, 2007. The Ministry continues to work with Employment, Immigration and Industry on the negotiation of a temporary foreign worker annex to the Canada-Alberta agreement.
- **Labour Market:** The Ministry collaborated with Alberta Employment, Immigration and Industry in the ongoing negotiation of a labour market agreement with the federal government. The agreement will address the need for access to training and skills development for Albertans who are not eligible for employment insurance.

Goal One Performance Measures

FIGURE 2 » CLIENT SATISFACTION WITH CANADIAN INTERGOVERNMENTAL RELATIONS

1.a Client satisfaction with services provided by Canadian Intergovernmental Relations

SOURCE: RESEARCH INNOVATIONS



Client satisfaction is a key measure of the Ministry's performance. A "client" is defined as anyone receiving services from the Ministry. Both internal (provincial government) and external (non-provincial government) clients are surveyed, usually on a biennial basis. In 2007-08, the Ministry conducted a review of the various client satisfaction surveys conducted by its operational divisions, and made changes to the survey timing and methodology. For more information on the Ministry's client satisfaction survey, refer to the Performance Measures Methodology section of this report.

In 2007-08, clients using the services of the Canadian Intergovernmental Relations division reported a mean satisfaction rating of 4.4 on a five-point scale. This result represents an increase of five per cent compared to last year (mean rating of 4.2 in 2006-07).

The Ministry's 2007-08 client satisfaction survey included reporting of overall satisfaction based on the percentage of clients who were "satisfied" or "very satisfied". In 2007-08, 94 per cent of clients using the services of the Canadian Intergovernmental Relations division were satisfied or very satisfied. This result represents an increase of four percentage points compared to last year (90 per cent satisfaction in 2006-07).

TABLE 3 » REPORTS/NARRATIVE RECORDS FOR INTERGOVERNMENTAL CONFERENCES AND MEETINGS

	PREVIOUS RESULT 2006-07	RESULT 2007-08	TARGET 2007-08
1.b Reports/narrative records from First Ministers' or Premiers' intergovernmental meetings are reported in the Annual Report.	100%	100%	100%

SOURCE: INTERNATIONAL, INTERGOVERNMENTAL AND ABORIGINAL RELATIONS (IIAR)

The Ministry documents its performance on key initiatives through publicly released reports or communiqués issued at the conclusion of major conferences led by the Premier or Minister. Communiqués from major intergovernmental meetings reflect the discussion and decisions made by Premiers. These reports assess how the province achieves its objectives.

The Ministry met its target of reporting 100 per cent of narrative records from First Ministers' or Premiers' intergovernmental meetings. Narrative records for intergovernmental conferences and meetings are as follows:

Alberta-British Columbia Joint Cabinet Meeting — May 18, 2007 (Edmonton, Alberta)

Alberta and British Columbia signed four agreements, including memoranda of understanding to share emergency response resources and to develop new ways to ensure the best value for taxpayer dollars through public-private partnerships. The news release is available on the Government of Alberta website at:

- www.alberta.ca

Western Premiers' Conference — July 4-6, 2007 (Iqaluit, Nunavut)

Premiers from the four western provinces and three territories met in the easternmost capital of their seven jurisdictions to address the unique challenges of rural and remote communities in western and northern Canada. The news release is available at:

- www.scics.gc.ca

Council of the Federation Summer Meeting — August 8-10, 2007 (Moncton, New Brunswick)

Canada's Premiers met in Moncton on August 8-10, 2007, for the annual Council of the Federation summer meeting. The communiqués are available on the Council of the Federation website at:

- www.councilofthefederation.ca

Council of the Federation Meeting — January 28, 2008 (Vancouver, British Columbia)

Canada's Premiers agreed to measures to strengthen Canada's economy through enhanced domestic and international trade. The communiqué is available at:

- www.councilofthefederation.ca

International Relations

Goal two of the Ministry relates to the core business of International Relations. The goal focuses on "promoting the interests of, and securing benefits for, Alberta from strengthened international relations." The Ministry develops strategies related to the emergence of Alberta as one of several world energy producers. Strategies focus on maintaining relations with the United States while advancing Alberta's interests and priorities in other countries.

The Ministry's 2007-08 results related to this goal include:

- Enhancing Alberta/U.S. relations
- Alberta as a secure and growing energy provider
- Premier's and Ministers' missions
- Incoming visits
- Twinnings and international governance, and
- Strategic direction.

Enhancing Alberta/U.S. Relations

In mid-2006, the Ministry undertook a major initiative with the Smithsonian Institution to feature Alberta in Washington, D.C. This project enabled Alberta to stage a number of policy forums that brought Alberta issues to the attention of U.S. policy- and decision-makers. The Ministry built on these initiatives over the course of 2007-08. The Alberta Washington Office worked with Alberta Agriculture, Food and Rural Development to organize a June 2007 agricultural trade forum in Washington.

The Ministry also maintains membership in U.S. organizations, furthering development of contacts with decision-makers and alliances with other organizations, to ensure that Alberta issues remain at the forefront of U.S. decision-makers' attention. Some key results for 2007-08 include:

- A visit of the Texas transportation commissioner (November 2007), including an oil sands tour, resulting in new Alberta-Texas government-to-government links.
- A meeting of the Montana-Alberta Bilateral Advisory Committee in Calgary (June 2007) focused on agriculture, energy and border-crossing issues. A Montana delegation returned to Alberta (July 2007) on a trade mission led by the Governor.
- Ministry officials participated in the Western Governors' Association meeting in Deadwood, South Dakota, in June 2007.
- Alberta's delegation to the Pacific NorthWest Economic Region Annual Summit in Anchorage, Alaska (July 2007), included two Alberta Cabinet ministers, six government MLAs and two Opposition MLAs.

Ten Alberta members of the legislative assembly (MLAs) attended the Pacific NorthWest Economic Region Annual Summit in July 2007.

- The Ministry participated in the Council of State Governments - West meeting in Wyoming in September 2007. This participation was instrumental in developing a one-day North America Forum to discuss Canada-US-Mexico issues. The Forum will be held during the Council of State Governments - West 2008 annual meeting in Anchorage.

Alberta as a Secure and Growing Energy Provider

The Ministry continued to enhance international understanding of Alberta as a secure, reliable and increasingly important supplier of energy. Key initiatives in 2007-08 included:

- A mission by the Minister of Energy, the Honourable Mel Knight, to New York, Boston, Washington, D.C., and Chicago in October-November 2007, organized by Ministry officials and the Alberta Washington Office. The Minister delivered messages on Alberta's new royalty regime to U.S. policy- and decision-makers.
- Oil sands visits and briefing sessions for a variety of U.S. leaders visiting Alberta, including five rising U.S. state legislative leaders, two Wisconsin state legislators, and 12 elected representatives from the National Conference of State Legislatures.
- The featuring of Alberta's key role in North American energy security at the Council of State Governments national meeting in Oklahoma City in November 2007.

Premiers' and Ministers' Missions

In 2007-08, the Ministry developed and coordinated a total of nine outgoing missions to the U.S. for the Premier, Ministers and MLAs. The Premier's January 2008 mission to Washington, D.C., focused on Alberta's energy and agricultural objectives. The Ministry organized, executed and followed up this successful mission, which also included Ministers Groeneveld and Morton. Descriptions of MLA missions are included in the Goal Two Performance Measures section of this report.

Premier Ed Stelmach led a mission to Washington, D.C., in January 2008, laying the foundation for a renewed and refocused commitment to stronger, mutually beneficial relations with the United States.

Incoming Visits

The Ministry works in partnership with other Alberta ministries to develop strategically focused programs for visitors to Alberta. Programs for incoming international delegations are designed to promote Alberta's strategic interests while meeting visitors' objectives. In 2007-08, the Ministry developed and coordinated 90 programs for incoming international visitors to Alberta, including successful visits by the Dutch Prime Minister and the Governors of Colorado and Montana.

Twinnings/International Governance

The Ministry works with other Alberta ministries and stakeholders to provide leadership and coordination on Alberta's 14 twinning relationships with the aim of enhancing government-to-government relations.

During 2007-08, the International Governance Office undertook a strategic shift to better align governance activities with the work of other branches in the International Relations division. As a result, the International Governance Office worked in collaboration with the Asia Pacific, Europe/Middle East/Africa, and U.S. & Americas branches to deliver governance programming, which included programs for delegations from Khanty-Mansiysk, Russia and Mpumalanga, South Africa.

During the year, the Ministry hosted several delegations from Alberta's sister provinces/states, sharing the province's experiences on a range of topics:

- A delegation from Heilongjiang, China, interested in post-secondary education, agriculture, and science and technology.
- Two delegations from Gangwon, Korea. One was interested in Alberta's sustainable development practices and the other was interested in the provincial government's human resource practices.
- Two delegations from Khanty-Mansiysk, each funded by the Canadian International Development Agency, interested in the province's experiences with federalism, Aboriginal relations, and economic policy development.
- A delegation from the Mpumalanga provincial legislature, interested in how Alberta encourages and engages the public in policy development, as well as policies and programs related to persons with disabilities, and to women and children.

Strategic Direction

The Ministry provided support for consultations by the Alberta Foreign Offices Review Committee. The committee was established by the Minister in 2007 to consider the value and relevance of Alberta's international offices. The committee's report, with results from the first formal review of the international office network in more than a decade, is expected in 2008-09.

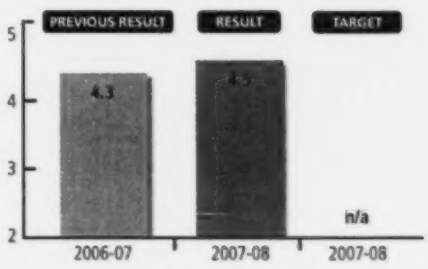
The Ministry also led a cross-ministry initiative involving 10 Alberta departments to assess current strategy and set the stage for development of an updated international strategy. An updated international strategy is expected in 2008-09.

Goal Two Performance Measures

FIGURE 3 » CLIENT SATISFACTION WITH INTERNATIONAL RELATIONS

2.a Client satisfaction with services provided by International Relations

SOURCE: RESEARCH INNOVATIONS



Client satisfaction is a key measure of the Ministry's performance. A "client" is defined as anyone receiving services from the Ministry. Both internal (provincial government) and external (non-provincial government) clients are surveyed, usually on a biennial basis. In 2007-08, the Ministry conducted a review of the various client satisfaction surveys conducted by its operational divisions, and made changes to the survey timing and methodology. For more information on the Ministry's client satisfaction survey, refer to the Performance Measures Methodology section of this report.

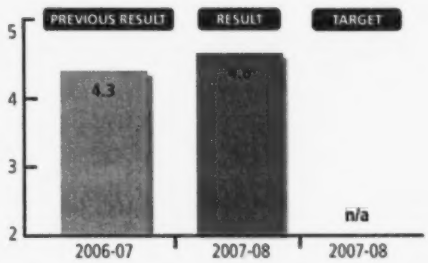
In 2007-08, clients using the services of the International Relations division reported a mean satisfaction rating of 4.5 on a five-point scale. This result represents an increase of five per cent compared to last year (mean rating of 4.3 in 2006-07).

The Ministry's 2007-08 client satisfaction survey included reporting of overall satisfaction based on the percentage of clients who were "satisfied" or "very satisfied". In 2007-08, 95 per cent of clients using the services of the International Relations division were satisfied or very satisfied. This result represents an increase of seven percentage points compared to last year (88 per cent satisfaction in 2006-07).

FIGURE 4 » CLIENT SATISFACTION WITH THE ALBERTA OFFICE IN WASHINGTON

2.b Client satisfaction with the services of the Alberta Office in Washington

SOURCE: RESEARCH INNOVATIONS



In 2007-08, clients using the services of the Alberta Office in Washington reported a mean satisfaction rating of 4.6 on a five-point scale. This result represents an increase of seven per cent compared to last year (mean rating of 4.3 in 2006-07).

The Ministry's 2007-08 client satisfaction survey included reporting of overall satisfaction based on the percentage of clients who were "satisfied" or "very satisfied". In 2007-08, 95 per cent of clients using the services of the Alberta Office in Washington were satisfied or very satisfied. This result represents an increase of 13 percentage points compared to last year (82 per cent satisfaction in 2006-07).

TABLE 4 » INTERNATIONAL MISSION EXPENSES

	PREVIOUS RESULT 2006-07	RESULT 2007-08	TARGET 2007-08
2.c International mission expenses of the Premier and Minister are posted on the department's website within 2 months of the mission's conclusion.	100%	100%	100%

SOURCE: IIAR, PUBLIC AFFAIRS BUREAU

In 2007-08, the Ministry met its target of posting 100 per cent of international mission expenses of the Premier and Minister on the Ministry's website within two months of the mission's conclusion. Detailed mission and expense reports are available on the Ministry website at:

- www.international.alberta.ca

The Premier's mission to Washington, D.C., in January 2008 is described below:

Premier's Mission to Washington, D.C. — January 15-18, 2008

Premier Ed Stelmach led a mission to Washington, D.C., and laid the foundation of a renewed and refocused Alberta commitment to building stronger, mutually beneficial relations with the United States. Premier Stelmach participated in a variety of energy, agriculture and industry-focused events; met with U.S. political leaders, including Vice-President Dick Cheney; co-hosted a reception at the Canadian Embassy with Ambassador Michael Wilson; and formally introduced Gary Mar, Alberta's new representative in Washington. Premier Stelmach also took part in events organized by the Alberta Enterprise Group in Washington, D.C., on a separate, complementary business mission. The final mission report and travel expenses are available on the Ministry website at:

- www.international.alberta.ca

International travel expenses are available on the Government of Alberta website at:

- www.alberta.ca

TABLE 5 » REPORTS/NARRATIVE RECORDS FOR MAJOR INTERNATIONAL MEETINGS AND MISSIONS

		PREVIOUS RESULT 2006-07	RESULT 2007-08	TARGET 2007-08
2.d	Reports/narrative records from major international meetings and missions are reported in the Annual Report.	100%	100%	100%

SOURCE: IIAR

The Ministry met its target of reporting 100 per cent of narrative records from international meetings and missions. Narrative records for major international meetings and missions are as follows and can be found on the Ministry website at:

- www.international.alberta.ca

Mission to Washington, D.C. — July 19-20, 2007

Dave Rodney, MLA Calgary Lougheed, represented the Government of Alberta at a Canadian Embassy-hosted reception to honour Alberta's representative in Washington, D.C. While in Washington, MLA Rodney met with an energy policy think-tank, received a briefing from Alberta Washington Office officials on Alberta-U.S. relations and the role of the office, and visited the Holocaust Museum.

Mission to Anchorage, Alaska — July 22-26, 2007

Ten Alberta MLAs attended the Pacific NorthWest Economic Region Annual Summit. The meeting provided MLAs and government officials with opportunities to network with legislators, officials, private citizens, institutions and companies from across the region. Conference topics focused on issues of mutual importance, including energy, agriculture, workforce development, tourism, environment, and trade and economic development.

Mission to Washington, D.C. — September 10-12, 2007

David Coutts, MLA Livingstone-Macleod, represented the Alberta government at the annual U.S. meeting of the Canadian/American Border Trade Alliance. MLA Coutts delivered a keynote luncheon address, providing an overview of Alberta's oil sands developments to more than 50 delegates from both sides of the border.

Mission to Washington, D.C. — September 25-28, 2007

LeRoy Johnson, MLA Wetaskiwin-Camrose, represented the Alberta government at meetings of the World Bank and the Inter-American Development Bank. The meetings provided an opportunity to support Alberta companies seeking business opportunities through projects supported by these financial institutions.

Mission to Washington, D.C. — November 26-28, 2007

Gary Mar, MLA Calgary Mackay, represented the Alberta government at a Canadian Embassy event. The visit provided Mr. Mar with the opportunity to meet with officials at the Alberta Washington Office and the Canadian Embassy to discuss his upcoming posting as Alberta's representative.

Mission to Great Falls, Montana — January 8-9, 2008

Leonard Mitzel, MLA Cypress-Medicine Hat, represented Alberta at the Border Communities Roundtable meeting in Great Falls, Montana. This meeting gave city, state and provincial elected officials from border communities in Montana, Alberta and Saskatchewan an opportunity to meet, discuss current issues, and explore opportunities for increased collaboration.

Mission to Havre, Montana — January 16, 2008

Leonard Mitzel, MLA Cypress-Medicine Hat, on behalf of Alberta, participated in a mission to Alberta and Montana by officials representing the Ports-to-Plains Trade Corridor Coalition. The objective of the visit was to meet with the border communities of Lethbridge and Medicine Hat in Alberta and in Havre in Montana. The visit allowed the group to continue with fact-finding in the region and to learn more about the Alberta-Texas trade relationship, particularly those sectors involving a high degree of interaction between Texans and Albertans.

Mission to Juneau, Alaska — January 20-22, 2008

David Coutts, MLA Livingstone-Macleod, represented Alberta as part of a delegation of Pacific NorthWest Economic Region representatives in meetings in Juneau, Alaska. The visit provided MLA Coutts with opportunities to interact with Alaska government and private sector representatives within the Pacific NorthWest Economic Region jurisdiction, explore issues of mutual interest and enhance cooperation in order to benefit the entire region.

Trade Policy

Goal three of the Ministry relates to the core business of Trade Policy. This goal focuses on "promoting the interests of, and securing benefits for, Alberta from greater trade and investment liberalization, internationally and domestically." The Ministry promotes Alberta's trade policy interests and pursues the removal of trade and investment barriers within Canada, North America and internationally through participation in negotiations, implementation and management of completed agreements, and dispute settlement.

The Ministry's 2007-08 results related to this goal are in the areas of:

- Trade within Canada
- Trade within North America
- Other bilateral and regional free trade initiatives
- World Trade Organization negotiations
- Framework on Provincial/Territorial participation in international trade negotiations, and
- Trade policy research.

Trade Within Canada

The *Trade, Investment and Labour Mobility Agreement (TILMA) between British Columbia and Alberta* entered into force on April 1, 2007, resulting in new opportunities for Alberta companies and workers. In 2007-08, the first year of the two-year *TILMA* transition period, Alberta worked with B.C. toward the *TILMA* goal of full labour mobility for all certified workers. This resulted in the early completion of labour mobility agreements for some occupations, including teachers. The two provinces also completed a regulatory review and began to reconcile regulations impeding trade and investment between Alberta and B.C.

The Ministry consulted extensively with Alberta municipalities, school boards, post-secondary institutions, regional health authorities, Crown corporations and financial institutions to expand the scope and coverage of the *TILMA* to these entities by April 1, 2009. As well, the *Government Organization Amendment Act, 2007* received Royal Assent in December 2007, ensuring that dispute resolution rulings under the *TILMA* will be enforceable.

Since the *TILMA* came into force, work has been initiated at the national level to improve the pan-Canadian *Agreement on Internal Trade (AIT)*. In August 2007, Canada's Premiers, through the Council of the Federation, endorsed a plan to strengthen domestic trade between the provinces and territories. As part of that initiative, Alberta is leading national discussions to conclude an energy chapter for the *AIT*.

The number of outstanding disputes under the *AIT* is affecting the ability of some provincial industries to sell their products in some provinces and the ability of Alberta workers to pursue their livelihoods elsewhere in Canada. Alberta, using the *TILMA* as a model, participated in discussions to develop an enforceable dispute mechanism for the *AIT*. Alberta is also participating in other *AIT* initiatives, including those related to labour mobility, transportation regulatory reconciliation and agriculture, advocating for the most trade-liberal and unimpeded mobility environment possible.

Trade within North America

The *Canada-U.S. Softwood Lumber Agreement* (October 2006) provides a framework to resolve disagreements between Canada and the U.S. regarding softwood lumber trade. It also preserves the ability of provinces to manage their forestry resources. Under the agreement, Canada is required to impose export restrictions on softwood lumber destined for the U.S. market when lumber prices are low. During 2007-08, softwood lumber exports from Alberta to the U.S. were subject to a 15 per cent export tax. As part of administration of the agreement, the Government of Canada transferred more than $58 million in net softwood lumber export tax revenue to the Alberta government. Also in 2007-08, the U.S. challenged how the Government of Canada calculates and applies its export taxes and quotas under the agreement. In February 2008, an arbitration panel dismissed U.S. allegations with respect to B.C. and Alberta exports.

Canada won an arbitration proceeding under the Canada-U.S. Softwood Lumber Agreement, *preventing further restrictions on Alberta lumber exports to the U.S.*

The Ministry continues to support efforts to reduce remaining trade barriers among Canada, Mexico, and the U.S. Prior to a *North American Free Trade Agreement (NAFTA)* Commission meeting held in August 2007, the Ministry provided Alberta's views to the federal government on potential *NAFTA* sectoral liberalization initiatives, and reiterated the need to pursue changes to trade remedy laws that would reduce their potential to harass exporters and block trade. In March 2007, Alberta joined a Canadian case initiated in the U.S. Court of International Trade to compel the refund of the countervailing and anti-dumping duties collected on hard red spring wheat. This litigation is continuing.

Other Bilateral and Regional Free Trade Initiatives

In 2007-08, the Ministry promoted Alberta's interests in the following Canadian bilateral and regional free trade initiatives.

- Canada and South Korea continued to negotiate a free trade agreement. The Ministry reviewed the draft text and identified Alberta's interests to the federal government in September 2007. The Ministry also provided comments on individual negotiating issues, with particular emphasis on the benefits of expanded agricultural market access.
- Canada and the European Union launched a joint study on their two-way economic relationship in June 2007. Alberta has been an active participant in the Canadian steering committee convened by the federal government to identify and promote Canadian interests in this initiative. Alberta used this venue to promote provincial market access interests in the European Union.
- Canada formally launched free trade negotiations with Colombia, Peru and the Dominican Republic in June 2007, the Caribbean Community (CARICOM) in July 2007, and Jordan in February 2008. A concluded free trade agreement with Peru was announced in January 2008, while negotiations with Colombia and the Dominican Republic continued throughout the year.

Discussions with the CARICOM and Jordan were delayed into 2008. Alberta identified its interests in these negotiations to the federal government in a November 2007 letter on Colombia and Peru, a March 2008 letter on the Dominican Republic, and a December 2007 letter on Jordan, as well as in supplemental discussions on specific negotiating issues. The Ministry also began to identify Alberta trade and market access interests in the CARICOM.

- Since 2004, the Ministry has led Alberta's involvement with the federal government on the *Capetown Convention on Aircraft Equipment*. The Alberta *International Interests in Mobile Aircraft Equipment Act* received Royal Assent on May 24, 2006, and will come into force upon proclamation. Implementation of the convention will help to reduce airline borrowing costs by making lending to airlines more secure. Further work was completed this year with the federal government and other interested provinces to identify the common regulations that will be needed to bring the convention into force in Canada.

World Trade Organization Negotiations

The Ministry continued to pursue Alberta's interests in the World Trade Organization (WTO) "Doha Round" of multilateral trade negotiations. It is hoped that these negotiations will benefit provincial exporters of agricultural products, industrial goods and services, and restrict the global use of anti-dumping and countervailing duties. Ministry officials, working in collaboration with Alberta Agriculture, Food and Rural Development, met with Canadian negotiators and representatives of other WTO members in Geneva throughout the year, to represent Alberta's views on the negotiations. Progress in the negotiations on agriculture and market access for industrial goods continues to be key to a successful outcome to the Doha Round.

Framework on Provincial/Territorial Participation in International Trade Negotiations

The Ministry has been a consistent proponent of full participation in Canada's international agreements. Alberta has continued its initiative to develop a framework for provincial/territorial participation in international trade negotiations within the Council of the Federation. In June 2007, Alberta helped to develop a letter from the Council of the Federation chair (Newfoundland Premier Williams) to the Prime Minister, reiterating the interest of all council members in this topic.

The Ministry continues to pursue enhanced ad hoc commitments for the province's involvement in bilateral economic meetings that Canada holds with the European Union and other countries, such as China, Japan and Mexico, particularly in the areas of agriculture and energy. Alberta also continues to work closely with Quebec and other provinces to develop an agreement with the federal government on an approach to ensure provincial involvement in management of the *International Convention on the Settlement of Disputes Between States and Investors of Other States*.

Trade Policy Research

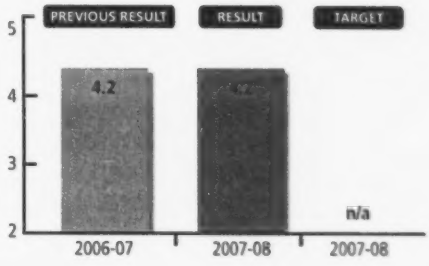
The Ministry contracted with the Western Centre for Economic Research at the University of Alberta to conduct research studies on trade policy issues. These studies on Alberta's export performance under free trade agreements and Alberta's competitive market access interests provide quantitative and qualitative information for developing Alberta's priorities for trade liberalization initiatives.

Goal Three Performance Measures

FIGURE 5 » CLIENT SATISFACTION WITH TRADE POLICY

3.a Client satisfaction with services provided by Trade Policy

SOURCE: RESEARCH INNOVATIONS



Client satisfaction is a key measure of the Ministry's performance. A "client" is defined as anyone receiving services from the Ministry. Both internal (provincial government) and external (non-provincial government) clients are surveyed, usually on a biennial basis. In 2007-08, the Ministry conducted a review of the various client satisfaction surveys conducted by its operational divisions, and made changes to the survey timing and methodology. For more information on the Ministry's client satisfaction survey, refer to the Performance Measures Methodology section of this report.

In 2007-08, clients using the services of the Trade Policy branch reported a mean satisfaction rating of 4.2 on a five-point scale. This result is the same as last year (mean rating of 4.2 in 2006-07).

The Ministry's 2007-08 client satisfaction survey included reporting of overall satisfaction based on the percentage of clients who were "satisfied" or "very satisfied". In 2007-08, 86 per cent of clients using the services of the Trade Policy branch were satisfied or very satisfied. This result represents a decrease of four percentage points compared to last year (90 per cent satisfaction in 2006-07).

TABLE 6 » NARRATIVE RECORDS FOR MAJOR TRADE POLICY MEETINGS

	PREVIOUS RESULT 2006-07	RESULT 2007-08	TARGET 2007-08
3.b Reports/narrative records from major trade policy meetings are reported in the Annual Report.	100%	100%	100%

SOURCE: IIAR

The Ministry documents its performance on key initiatives through publicly released reports or communiqués issued at the conclusion of major trade policy meetings. These reports assess how the province achieves its objectives.

The Ministry met its target of reporting 100 per cent of narrative records from major trade policy meetings. Narrative records for the major trade policy meetings are as follows:

Fifth Annual Joint Alberta-British Columbia Cabinet Meeting — May 18, 2007 (Edmonton, Alberta)

Alberta and B.C. continued to implement the *TILMA*, recognizing new commitments on joint professional credential recognition and the elimination of rules requiring businesses to maintain local offices. The news release is available on the Government of Alberta website:

- www.alberta.ca

Council of the Federation Meeting — January 28, 2008 (Vancouver, B.C.)

Alberta pressed for a stronger and more effective *Agreement on Internal Trade* at the Council of the Federation meeting. Premiers focused on improvements in the areas of dispute resolution, labour mobility, energy, agriculture and regulatory reconciliation in transportation. The news release is available on the Council of the Federation website:

- www.councilofthefederation.ca

International Offices and Trade

Goal four of the Ministry relates to the core business of International Offices and Trade. The focus of this goal is to "increase exports of Alberta's goods and services." The Ministry pursues global trade opportunities to promote further diversification of Alberta's economy, the development of knowledge-based industries, and the addition of value to resource-based sectors. The Ministry supports export growth in new and emerging economies while maintaining exports to the United States.

The Ministry's 2007-08 results related to this goal include:

- Trade promotion
- Market entry
- Building on industry strengths
- Alberta's international offices, and
- Government partnerships.

Trade Promotion

The Ministry collaborates with public and private sector partners to organize and deliver trade promotion events. Key trade events in 2007-08 included:

- **World Heavy Oil Congress:** The Ministry collaborated with the China National Petroleum Corporation and dmg World Media to organize the second World Heavy Oil Congress, held in Edmonton in March 2008. This event was the successor to the inaugural World Heavy Oil Conference in Beijing, China, in 2006. The Government of Alberta hosted a booth and held a luncheon for delegates at which Premier Ed Stelmach gave a keynote speech. During the event, more than 900 delegates from around the world discovered, explored and connected with experts in the field of heavy oil.
- **BIO 2007 International Convention:** The Ministry partnered with BioAlberta and the Ministries of Advanced Education and Technology and Employment, Immigration and Industry to coordinate Alberta's participation at BIO 2007 held in Boston in May 2007. A record 80 participants from 13 Alberta public and private sector organizations attended this prestigious biotechnology conference and industry tradeshow. The Alberta booth, within the Canadian pavilion, housed participating Alberta organizations. The BIO Convention broke previous attendance records with 22,366 attendees. Alberta participants made key contacts to assist with achieving objectives such as attracting skilled workers, securing venture capital and partnering in collaborative research.
- **Nanotechnology Mission:** The Ministry led 12 nanotechnology and microsystems experts from Alberta companies and research organizations to France, Germany, the Netherlands and the United Kingdom in November 2007. This mission included visits to leading European nanotechnology centres to explore opportunities for business and research collaboration.

The delegation met with multinational companies, universities and research institutes. The program focused on developing new opportunities for Alberta technologies in areas such as semiconductor testing, micro electro-mechanical systems sensors, health diagnostics, new materials and coatings. The participating Alberta companies are in continuing discussions with their European counterparts for future collaborative projects.

Market Entry

The Ministry assisted export-ready Alberta businesses to develop their capabilities to export products and services to international markets. In 2007-08, the Ministry participated in a series of seminars on exporting food products to the United States, with industry speakers from Washington, California, Pennsylvania, Illinois and Massachusetts. These events were attended by more than 30 Alberta companies and included business matching services between speakers and local industry.

The Ministry also organized two incoming delegations of alternative-meat buyers to Alberta in January and March 2008. Alberta bison, elk and ostrich producers met with qualified buyers from Belgium and the Netherlands, resulting in strengthened business relationships and increased market accessibility.

In November 2007, an Alberta digital-media delegation visited China and met with Chinese counterparts to establish relationships, conducted site visits, participated in workshops and discussed possibilities for future collaboration to gain market entry to China.

Building on Industry Strengths

Alberta companies' expertise in sectors such as agri-food products and digital-media technology has enabled market penetration of closely related sectors. In 2007-08, the Alberta Japan Office partnered with the Canadian Beef Export Federation to facilitate a mission by Japan's Inagaya Supermarket Corporation to Alberta. As a result, Inagaya Supermarket began selling Alberta beef in eight stores and anticipates selling Alberta beef in all 126 national stores.

Alberta's International Offices

Alberta's nine international trade offices provide assistance to Alberta businesses and organizations to make valuable connections and promote Alberta businesses and the province around the world. Information on the Alberta Washington Office is included in the International Relations section of this report.

International Offices' highlights for 2007-08 include supporting two missions by Alberta Ministers to China, focusing on education, technology and the attraction of value-added investment. In May 2007, Alberta's Minister of Advanced Education and Technology met with high-level industry, academic and government representatives to promote Alberta's advantage in education and technology. The Minister also signed cooperative agreements with the China Cancer Institute and the Chinese Ministry of Education. In October 2007, Alberta's Minister of Employment,

Immigration and Industry gave a keynote speech at the Alberta Energy Opportunities Seminar in Beijing, which was attended by 80 representatives from the Chinese energy sector.

The Alberta Hong Kong Office coordinated food promotion activities, including seminars, food safety sessions and buyers' missions to Alberta, resulting in increased product placements in Hong Kong retail outlets. Alberta's Taiwan Office promoted job opportunities in Alberta at the Job Exposition in Taiwan. This two-day exhibition in October 2007 attracted more than 80,000 attendees and showcased Alberta's employment opportunities to potential Taiwanese immigrants.

Government Partnerships

The Ministry partnered with agencies from federal, provincial, and municipal governments to assist Alberta companies in building trade relationships. In September 2007, a mission was organized for 12 Canadian energy sector companies and organizations to meet with the World Bank Group and the Inter-American Development Bank in Washington, D.C. This mission was a partnership between the Ministry, the federal Department of Foreign Affairs and International Trade (DFAIT), the Saskatchewan Trade Export Partnership and the Government of Manitoba.

The Alberta Mexico Office played a direct role in the establishment of new daily direct flights to Alberta from Mexico City. These flights are expected to begin in June 2008. The Alberta Mexico Office worked with the Calgary Airport Authority, Travel Alberta and Mexicana Airlines to share travel statistics, build relationships with Mexicana Airlines executives and support Travel Alberta initiatives in Mexico.

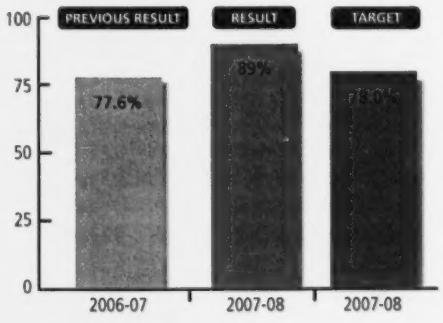
The Ministry also collaborated with the Canada Eurasia Russia Business Association and DFAIT to organize the participation of 30 Alberta companies and showcase their expertise and technologies at the Moscow International Oil and Gas Exhibition in July 2007.

Goal Four Performance Measures

FIGURE 6 » CLIENT SATISFACTION WITH INTERNATIONAL TRADE

4.a Percentage of clients satisfied with the services provided by International Trade

SOURCE: RESEARCH INNOVATIONS



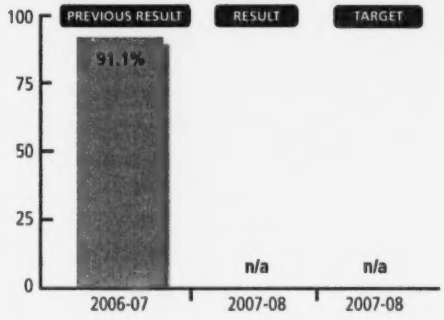
Client satisfaction is a key measure of the Ministry's performance. A "client" is defined as anyone receiving services from the Ministry. Both internal (provincial government) and external (non-provincial government) clients are surveyed, usually on a biennial basis. In 2007-08, the Ministry conducted a review of the various client satisfaction surveys conducted by its operational divisions, and made changes to the survey timing and methodology. For more information on the Ministry's client satisfaction survey, refer to the Performance Measures Methodology section of this report.

In 2007-08, 89 per cent of clients using the services of the International Offices and Trade division reported being "satisfied" or "very satisfied" with the services provided. This result represents an increase of 11 percentage points compared to last year, and exceeds the Ministry's business plan target of 78 per cent.

FIGURE 7 » CLIENT SATISFACTION WITH ALBERTA'S INTERNATIONAL OFFICES

4.b Percentage of clients satisfied with the services of international offices (biennial survey)

SOURCE: BANISTER RESEARCH & CONSULTING



Clients of Alberta's international offices are surveyed every two years, via a questionnaire (exit survey) distributed by nine different offices located in countries around the world. The last survey of clients of the international offices was conducted in 2006-07; another survey will be undertaken in 2008-09.

Results from the previous survey conducted by Alberta's international offices indicate that more than 91 per cent of clients are "somewhat satisfied" or "very satisfied" with the services provided.

Aboriginal Economic Participation and Self-Reliance

Goal five of the Ministry relates to the core business of Aboriginal Governance, Consultation and Economic Development. The focus of this goal is to "improve Aboriginal economic participation and self-reliance." The Ministry supports strategic partnerships between industry and First Nations, Métis Settlements and Aboriginal organizations to enhance the capacity of Aboriginal people to participate in the economy and help meet the labour needs of industry. The Ministry maintains respectful relations with First Nations, based on understanding the role of the Treaties and clarifying the roles and responsibilities of federal, provincial and First Nations governments.

The Ministry's 2007-08 results related to this goal include:

- Land-related negotiations
- Urban Aboriginal issues
- Labour force participation and economic development
- Inclusion of Aboriginal perspectives
- Support for Aboriginal children and youth, and
- National Aboriginal issues.

Land-Related Negotiations

The Ministry works with other Alberta ministries, the federal government and First Nations toward timely resolution of land-related negotiations, including treaty land entitlement (TLE) claims for which Alberta has an obligation under the *Natural Resources Transfer Agreement*.

Progress on land-related negotiations in 2007-08 included:

- **Loon River TLE Claim:** The TLE claim for Loon River was fully implemented. Alberta agreed to provide not less than 44,800 acres of provincial Crown lands, including mines and minerals, as Indian Reserve for the use and benefit of the Loon River First Nation. A portion of the lands were subject to existing oil and gas interest. The agreement therefore provided for an initial transfer of the unoccupied lands and minerals, with a provision that the remaining lands and minerals be transferred upon the expiry or surrender of the surface and subsurface interests. With the resolution of the remaining third-party interests, Alberta transferred the balance of the lands, mines and minerals under Orders in Council dated December 19, 2007.
- **Athabasca Chipewyan First Nation Land Exchange:** Progress was made on agreements regarding the exchange of a portion of Indian Reserve No. 201 held by the Athabasca Chipewyan First Nation. Riparian boundary issues associated with the legal surveys of the provincial Crown lands and the Reserve lands were resolved, the surveys were completed and the plans registered. In addition, the remaining third-party issues were resolved and legal descriptions drafted. The transfer of the lands and minerals is expected to move forward by Order in Council in 2008-09.
- **Fort McKay TLE Claim:** An agreement respecting the settlement of the Fort McKay TLE claim also moved forward. The agreement provided for the transfer of not less than 20,000 acres of provincial Crown land, including mines and minerals. Approximately 8,300 acres were transferred

in November 2005 to facilitate development of an open-pit oil sands mine, as part of a joint venture between the Fort McKay First Nation and an industry partner. Remaining third-party issues were resolved over the past year, paving the way for the balance of the lands to be transferred by Alberta to Canada to be set apart as Indian Reserve for the Fort McKay First Nation.

- **Bigstone Cree Nation TLE Claim:** An agreement in principle on the TLE claims of the Bigstone Cree Nation and the (future) Peerless-Trout Lake First Nation was approved by Cabinet on July 31, 2007. The Bigstone claim is potentially the largest TLE claim in Alberta. It is also one of the most complex, as it includes the Bigstone Cree First Nation at Wabasca and the communities of Peerless Lake, Trout Lake, Chipewyan Lake and Calling Lake, who have at times pursued claims separately from Bigstone.

Urban Aboriginal Issues

The Ministry works with other Alberta ministries, federal and municipal governments, and Aboriginal organizations in Edmonton, Calgary and Lethbridge to identify and address urban Aboriginal issues. The Ministry continued as an adviser and funding partner to develop and implement strategies and initiatives delivered through the federal *Urban Aboriginal Strategy*. Urban Aboriginal projects in 2007-08 included organizational capacity building, cross-cultural awareness and support for at-risk women and families. The Ministry also continued to provide funding and advisory support to Friendship Centres across the province, assisting them in delivering services to Aboriginal people transitioning to an urban setting.

Labour Force Participation and Economic Development

The need for Aboriginal workforce strategies was identified as a priority for Alberta in *Building and Educating Tomorrow's Workforce*—the Government of Alberta's 10-year workforce strategy. The strategy aims to increase the workforce participation of First Nations and Métis people in Alberta, to improve their socio-economic status and to assist with addressing labour shortages. In 2007-08, based on community workforce action plans created by 11 First Nations and two Métis communities, the Ministry worked with Alberta Employment, Immigration and Industry (with support from Alberta Education and Advanced Education and Technology) toward the development of a proposed First Nations, Métis, and Inuit workforce action plan. The plan is intended to support and enable First Nations and Métis people to increase their participation in workforce and economic opportunities in the province.

Through the federal Aboriginal Workforce Participation Initiative (AWPI), the Ministry worked with Indian and Northern Affairs Canada to facilitate equitable participation of Aboriginal people in Alberta's workforce by enhancing awareness, building capacity and establishing partnerships between Aboriginal people and all sectors of the economy. In 2007-08, the provincial and federal governments signed AWPI Partnership Agreements with the Calgary Health Region and Peace Country Health.

The Ministry also supported the *Careers: The Next Generation* initiative, which helps Aboriginal students, their communities, schools and industry to meet the needs of youth in finding rewarding careers and addressing Alberta's skilled labour shortages.

In addition to supporting initiatives with other provincial ministries, the federal government and the Aboriginal community, the Ministry continued to deliver the First Nations Economic Partnerships Initiative (FNEPI) in collaboration with Alberta Employment, Immigration and Industry. FNEPI results for 2007-08 are summarized below, along with a description of FNEPI programs delivered by the Ministry.

- The **Regional Partnership Development Program** facilitates First Nations and industry partnerships and coordinates regional economic development activities. Agreements are in place with 15 Tribal Councils and unaffiliated First Nations to deploy regional economic partnership coordinators.
- The **Strategic Economic Initiatives Program** encourages sustainable economic projects between First Nations, industry and other levels of government. Twelve new projects were undertaken in 2007-08. Examples include the IBM Alberta Partnership, signed in June 2007 with Enoch Cree Nation, Loon River First Nation, Fort McKay First Nation, Treaty 7 Management Corporation, Elizabeth Métis Settlement, Fishing Lake Métis Settlement, Peavine Métis Settlement and the Métis Nation of Alberta Association. This partnership includes a project to assess the information and communications technology infrastructure of participating communities, as well as the readiness of community residents to participate in the knowledge-based economy.

New projects under the Strategic Economic Initiatives program included the IBM Alberta partnership, signed in June 2007 with First Nations and Métis communities.

- The **Economic Capacity Building Program** assists First Nations people and communities to enhance their self-reliance by developing economic capacity. Twelve new initiatives were implemented over the past year. One example is the support provided for the Sunchild E-learning Community. This project delivers online courses to First Nations students, enabling the completion of mechanic training and online preparatory exam modules for mechanics, carpentry and electronic trades. The project also includes the development of a business case to explore other areas of online learning as it relates to Aboriginal capacity building.

Since its inception, FNEPI has resulted in 77 projects involving 23 First Nations and a wide variety of industry partners.

Inclusion of Aboriginal Perspectives

The Ministry continued to ensure the inclusion of Aboriginal perspectives in the development and implementation of cross-ministry initiatives addressing health, safety and quality of life issues. Examples of initiatives underway in 2007-08 include:

- **Alberta's Cultural Policy:** A comprehensive policy to ensure that Albertans have the opportunity to share, express and experience culture in a province that respects the past, celebrates the present and welcomes the future.
- **Alberta Injury Control Strategy:** A framework to guide planning and implementation of injury control initiatives throughout the province.

- **Crime Reduction and Safe Communities Initiative:** An initiative to help prevent and reduce crime and make Alberta's communities safer.
- **Prevention of Family Violence and Bullying Initiative:** A cross-ministry initiative that addresses the prevention of family violence and bullying throughout the province. The Ministry's ongoing involvement in this initiative has ensured the inclusion of Aboriginal community agencies, supported the development of a provincial safe visitation program, and facilitated the establishment of a subcommittee to provide advice on family violence programming for Aboriginal and ethnocultural communities.

Support for Aboriginal Children and Youth

The Ministry assists other provincial ministries, organizations and Aboriginal communities to implement initiatives that enhance protective factors and social supports for Aboriginal children and youth. Results for 2007-08 include:

- **Alberta Children and Youth Initiative:** This initiative is a collaborative partnership of government ministries working together to address issues affecting children and youth. The Ministry has been actively involved in ensuring that Alberta's children and youth are well cared for, safe, successful at learning and healthy.
- **Aboriginal Youth Suicide Prevention Strategy:** The Ministry continued to co-lead this strategy, which envisions Aboriginal youth who feel hopeful, empowered and optimistic about their futures. An evaluation was completed of the five pilot sites, involving 16 Aboriginal communities, that developed and implemented local plans to promote protective factors in the prevention of Aboriginal youth suicide. The evaluation concluded that the strategy has been successful in fulfilling its vision.
- **Fetal Alcohol Spectrum Disorder (FASD) Committee:** The Ministry continued its active participation on the FASD cross-ministry committee. A key accomplishment in 2007-08 was the introduction of a network model of service delivery to communities. Seven networks throughout Alberta are developing services to fill existing gaps for people of all ages affected by FASD as well as their caregivers. Aboriginal community and agency members, especially in the Aspen region, have been involved in the establishment of the networks.

National Aboriginal Issues

The first National Aboriginal Women's Summit was held in Corner Brook, Newfoundland and Labrador, in June 2007. This event was attended by politicians, community and Aboriginal leaders, and Aboriginal women's organizations from across Canada. The Ministry participated in the event and provided funding support to send a delegation of five Aboriginal women to the Summit. Alberta's delegation was led by Pearl Calahasen, MLA for Lesser Slave Lake.

The Ministry also supported Alberta's participation at the Council of the Federation pre-meeting of National Aboriginal Organization (NAO) leaders in 2007 and Alberta's participation at the National Aboriginal Health Summit in Manitoba in March 2008. The National Aboriginal Health Summit was hosted by Manitoba, and included participation from all provinces, territories, NAOs and the federal government.

Goal Five Performance Measures

TABLE 7 » PROGRESS ON LAND CLAIMS AND RELATED AGREEMENTS

		PREVIOUS RESULT 2006-07	RESULT 2007-08	TARGET 2007-08
5.a	Progress on the negotiation and implementation of land claims and related agreements			
	• Agreement in Principle	3	3	1
	• Final Agreement	6	5	4
	• Full Implementation	11	12	17
	TOTAL	**20**	**20**	**22**

SOURCE: IIAR

In 2007-08, the Ministry, in cooperation with Alberta Sustainable Resource Development and Alberta Energy, concluded the implementation of the Loon River TLE claim by transferring the balance of the lands under a Canada-Alberta Agreement. This resulted in an increase in the number of fully implemented agreements from 11 to 12, and a decrease in the number of final agreements from six to five. The number of fully implemented agreements was below target. Compared to the business plan target, the total number of agreements was less than 22 because two agreements under negotiation did not progress to agreement in principle stage.

TABLE 8 » NUMBER OF FIRST NATIONS NEGOTIATING STRATEGIC ECONOMIC PARTNERSHIPS

		PREVIOUS RESULT 2006-07	RESULT 2007-08	TARGET 2007-08
5.b	Number of First Nations negotiating strategic economic partnerships with industry and other organizations	17	16	16

SOURCE: IIAR

A total of 16 First Nations negotiated strategic economic partnerships in 2007-08. The results for this measure include a greater number of strategic economic projects concentrated in the Treaty 7 area in 2007-08. Efforts were made to increase the number of Treaty 7 applications, given the lower number of applications in the past in proportion to the population. Although the target was met, the results declined slightly compared to the previous year.

Aboriginal Governance and Consultation

Goal six of the Ministry also relates to the core business of Aboriginal Governance, Consultation and Economic Development. This goal focuses on support for "effective Aboriginal governance and consultation." The Ministry facilitates the development of effective governance arrangements and regulatory frameworks to improve socio-economic conditions in Aboriginal communities and resolve service delivery and jurisdictional issues. The Ministry also coordinates implementation of Alberta's First Nations consultation policy and works with the Métis Settlements toward enhanced governance and self-reliance.

The Ministry's 2007-08 results related to this goal include:

- Relations with Alberta First Nations
- Alberta's consultation policy
- Consultation capacity
- Traditional use studies
- Removal of barriers to economic development on First Nations reserves, and
- Relations with Alberta Métis.

Relations with Alberta First Nations

The Ministry continued to promote government-to-government relations with Alberta First Nations. As an indication of this relationship, Premier Stelmach was honoured by the Blood Tribe at a traditional chieftainship ceremony held in July 2007. The two-hour ceremony took place on the Blood Tribe's sacred Sundance grounds near Stand Off in southwestern Alberta.

Alberta's Consultation Policy

The Ministry coordinates the participation of Alberta ministries with First Nations and industry in the ongoing implementation of *The Government of Alberta's First Nations Consultation Policy on Land Management and Resource Development* ("consultation policy") and *Alberta's First Nations Consultation Guidelines on Land Management and Resource Development* ("consultation guidelines"). The Ministry spearheads initiatives aimed at enhancing the consultation process through the balanced participation of First Nations, industry and government.

In 2007-08, the Ministry established an annual quality assurance assessment for the consultation guidelines to ensure quality and responsiveness with respect to emerging consultation issues. The first assessment led to revisions of the consultation guidelines, resulting in greater efficiency and more clarity and consistency in their implementation.

The Ministry also coordinated a joint process aimed at developing consultation guidelines specifically tailored to the oil sands region. First Nations and government representatives worked closely during this process to ensure that the guidelines are responsive to the concerns of all parties. Draft guidelines were developed and will be reviewed by First Nations and government in 2008-09.

The fourth Inter-Jurisdictional Symposium on Aboriginal Land Resource Management was hosted by the Ministry and held September 10-13, 2007, at Enoch First Nation. The symposium, attended by 240 delegates from six Canadian jurisdictions, the federal government, industry, First Nations and Métis groups, provided an opportunity for Alberta to showcase its work on Aboriginal initiatives and offered a forum for stakeholders to engage in ongoing dialogue on emerging issues and best practices.

The Ministry hosted the fourth Inter-Jurisdictional Symposium on Aboriginal Land Resource Management in September 2007.

Work also began on a trilateral process for Alberta to engage with First Nations and industry representatives in discussions regarding key issues related to consultation. If this process is pursued by the parties, this group could jointly develop specific recommendations to government for ongoing processes to address consultation issues and concerns.

Consultation Capacity

The Ministry continued to deliver the First Nations Consultation Capacity Investment Program in 2007-08, providing funding support to First Nations involved in Alberta's consultation process. This program assists First Nations with costs associated with participating in the consultation process. Forty-one First Nations participated in the program in 2007-08; all participating First Nations provided a single point of contact for consultation (see the Goal Six Performance Measures section).

Traditional Use Studies

The Traditional Use Studies program continued in 2007-08. To date, 44 of 47 First Nations in Alberta have utilized the program.

To facilitate the sharing of information from traditional use studies, the Ministry completed negotiations on data-sharing protocols with 32 First Nation communities. These protocols provide mechanisms through which discussions on data sharing can take place, to ensure that impacts to critical sites such as gravesites and cultural sites are avoided during resource development.

Removal of Barriers to Economic Development on First Nations Reserves

The Ministry has been working collaboratively with the federal government and First Nations to remove jurisdictional and regulatory barriers to major developments on First Nations reserves. This work included: assistance with the passage of the *First Nations Commercial and Industrial Development Act*, which was necessary to implement approaches to remove barriers; the establishment of an Alberta team to work with industry, the federal government and the Fort McKay First Nation to design a project-specific implementation of the *Act* in the oil sands; and an agreement with other parties on a work plan and time frame.

The *Fort McKay Oil Sands Intergovernmental Agreement* was finalized on April 17, 2007. The agreement sets out the terms for the incorporation of provincial laws and regulations for a proposed oil sands project on the Fort McKay reserve. Although the project was cancelled when the industry partner withdrew, the agreement remains in place and will require only minor amendments when the First Nation returns with another industry partner in the future.

Relations with Alberta's Métis

The Ministry is responsible for building and maintaining relationships with Alberta's Métis communities, including the Métis Settlements and the Métis Nation of Alberta Association. The Ministry develops and administers legislation, agreements and other initiatives; and ensures that other provincial departments and agencies consider the perspectives of Métis people in the development of policies, the delivery of services and the implementation of cross-ministry initiatives. The Ministry is also responsible for administration of the Métis Settlements Land Registry.

Key developments in 2007-08 include:

- **Long-Term Governance and Financial Arrangements with the Métis Settlements:** The last statutory payment to Alberta's Métis Settlements under the *Métis Settlements Act* was made on April 1, 2006. This expiration of statutory funding presented an opportunity for both the province and the Métis Settlements to examine their long-term relationship and to explore approaches to enhance Settlement governance and socioeconomic capacity.

  In 2007-08, Alberta approved $9 million in funding to Métis Settlements to assist them with the provision of basic local services and the development of a business case and plan of action to reduce the gap between revenues and expenditures, and improve governance, accountability, overall sustainability and financial viability. The MSGC presented its business case to Alberta in September 2007. Based in part on this business case, Alberta approved $18 million over three years, beginning in 2008-09, to work on effective governance, enhanced accountability and long-term sustainability. In addition, Alberta will conclude long-term governance and financial arrangements with and for Métis Settlements.

- **Métis Settlements Ombudsman:** In 2004, amendments to the *Métis Settlements Act* established the authority of the Minister to enact regulations in relation to the office of the Métis Settlements Ombudsman. To strengthen the legislative foundation for this function, the Minister, following consultations with the MSGC, passed a regulation establishing the Office of the Ombudsman and specifying its powers and responsibilities. The regulation was effective June 4, 2007. The Government of Alberta and the MSGC also conducted a joint recruitment process that resulted in the appointment of a new Métis Settlements Ombudsman.

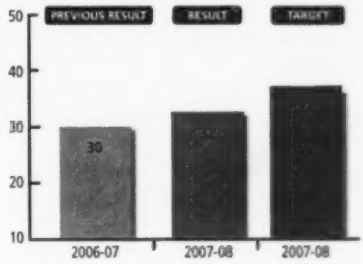
- **Métis Settlements Land Registry:** To facilitate the effective and efficient administration of land and membership interests by the Métis Settlements Land Registry, the management system was redesigned as a web-based management system. The new Métis Settlement Land Registry and Management System will allow for significant efficiencies and interaction with all eight Métis settlements. Full implementation of the system is expected by September 2008.

Goal Six Performance Measures

FIGURE 8 » NUMBER OF TRADITIONAL USE DATA SHARING PROTOCOLS

6.a Number of collaborative traditional use data sharing protocols negotiated with First Nation communities

SOURCE: IIAR



There were 32 traditional use data sharing agreements signed by March 31, 2008, an increase compared to 2006-07, but below the business plan target of 37. The Traditional Use Study program initially anticipated that all 47 First Nations in Alberta would sign data sharing protocols by the time the program ends in 2009. Some First Nations declined signing protocols and terminated their agreements. In other cases, funding lapsed as First Nations were unable to complete an agreement due to capacity constraints or other issues.

TABLE 9 » NUMBER OF FIRST NATIONS WITH A SINGLE POINT OF CONTACT FOR CONSULTATION

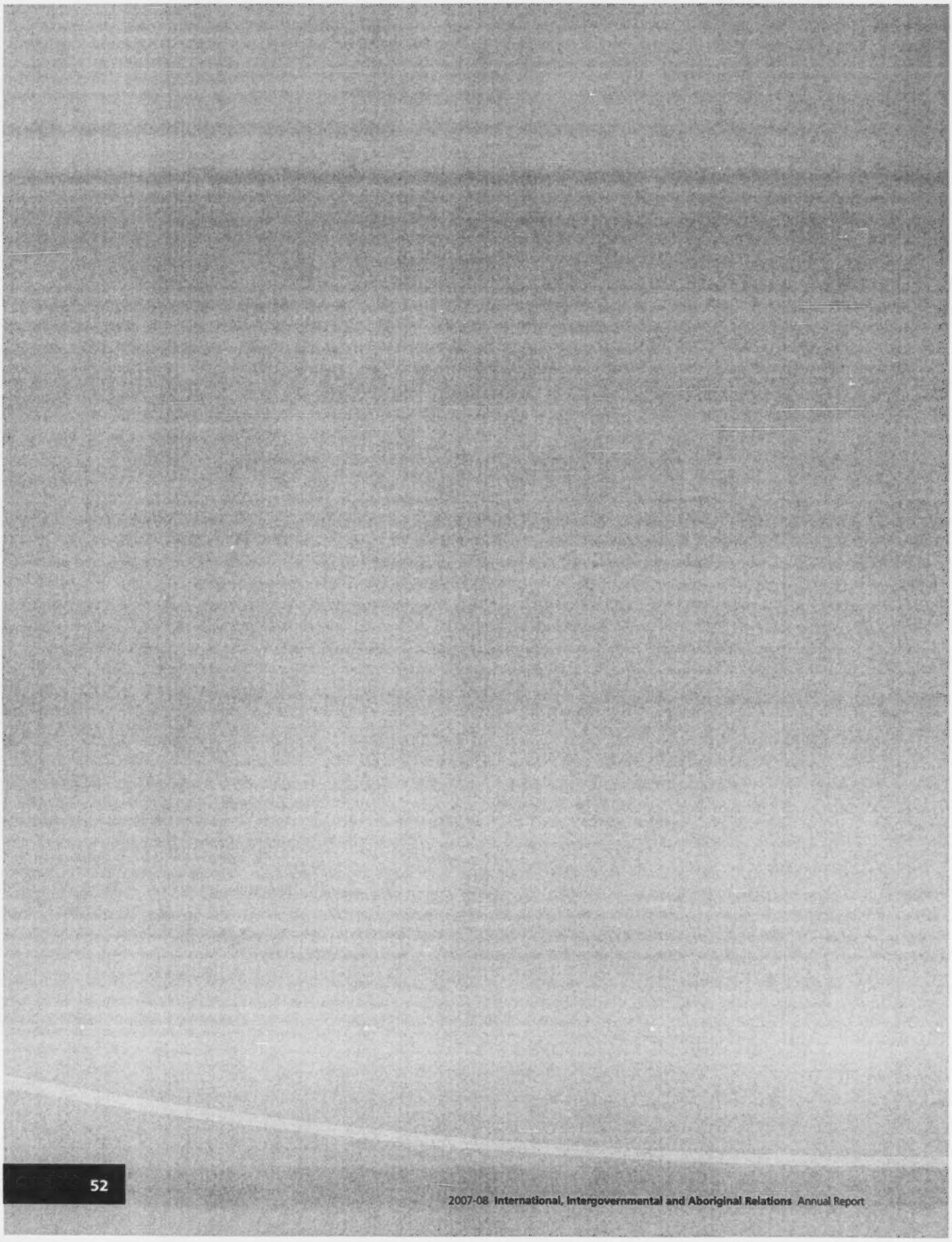
	PREVIOUS RESULT 2006-07	RESULT 2007-08	TARGET 2007-08
6.b Number of First Nations with a single point of contact for consultation	35	42	29

SOURCE: IIAR

A "single point of contact for consultation" is a representative from a First Nation who has been identified as the contact person for the purpose of consultation regarding the management and development of land.

The number of First Nations with a single point of contact for consultation increased to 42 for 2007-08, above the business plan target of 29. The increase is a result of changes made to the First Nations Consultation Capacity Investment Program in 2007-08. Changes to the core funding model enhanced the program's profile and allowed First Nations that had previously had difficulty accessing the program to do so.

Financial Information



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Auditor's Report

To the Members of the Legislative Assembly

I have audited the statement of financial position of the Ministry of International, Intergovernmental and Aboriginal Relations as at March 31, 2008 and the statements of operations and cash flows for the year then ended. These financial statements are the responsibility of the Ministry's management. My responsibility is to express an opinion on these financial statements based on my audit.

I conducted my audit in accordance with Canadian generally accepted auditing standards. Those standards require that I plan and perform an audit to obtain reasonable assurance whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation.

In my opinion, these financial statements present fairly, in all material respects, the financial position of the Ministry as at March 31, 2008 and the results of its operations and its cash flows for the year then ended in accordance with Canadian generally accepted accounting principles.

ORIGINAL SIGNED BY FRED J. DUNN, FCA

Auditor General

Edmonton, Alberta
May 16, 2008

The official version of this Report of the Auditor General, and the information the Report covers, is in printed form.

Financial Statements

STATEMENT OF OPERATIONS

Year ended March 31, 2008

(IN THOUSANDS)

	2008 BUDGET (SCHEDULE 3)	2008 ACTUAL	RESTATED 2007 ACTUAL
Revenues (SCHEDULE 1)			
Internal Government Transfers	$ 200	$ 200	$ -
Other Revenue	15	226	648
	215	426	648
Expenses - Directly Incurred (NOTE 2B AND SCHEDULE 7)			
Voted (SCHEDULES 2 AND 4)			
Ministry Support Services	7,272	7,008	7,779
Canadian Intergovernmental Relations	3,895	2,164	2,416
International Relations	3,451	3,252	4,093
Trade Policy	1,293	1,458	1,206
International Offices and Trade	14,774	14,087	13,496
Aboriginal Governance, Consultation and Economic Development	36,936	36,072	28,627
	67,621	64,041	57,617
Statutory (SCHEDULES 2 AND 4)			
Grants			
Aboriginal Governance, Consultation and Economic Development	-	-	10,000
Valuation Adjustments			
Provision for Vacation Pay	-	236	28
	-	236	10,028
	67,621	64,277	67,645
Net Operating Results	$ (67,406)	$ (63,851)	$ (66,997)

The accompanying notes and schedules are part of these financial statements.

STATEMENT OF FINANCIAL POSITION

As at March 31, 2008

(IN THOUSANDS)

	2008	RESTATED 2007
ASSETS		
Cash and Cash Equivalents	$ 1,975	$ 1,981
Accounts Receivable (Note 4)	85	165
Advances (Note 5)	1,149	900
Tangible Capital Assets (Note 6)	736	833
	$ 3,945	$ 3,879
LIABILITIES		
Accounts Payable and Accrued Liabilities	$ 13,657	$ 13,379
NET LIABILITIES		
Net Liabilities at Beginning of Year	(9,500)	(10,191)
Net Operating Results	(63,851)	(66,997)
Net Financing Provided from General Revenues	63,639	67,688
Net Liabilities at End of Year	(9,712)	(9,500)
	$ 3,945	$ 3,879

The accompanying notes and schedules are part of these financial statements.

STATEMENT OF CASH FLOWS

Year ended March 31, 2008

(IN THOUSANDS)

	2008	RESTATED 2007
Operating Transactions		
Net Operating Results	$ (63,851)	$ (66,997)
Non-Cash Items:		
Amortization	173	144
Valuation Adjustments	236	28
	(63,442)	(66,825)
Decrease (Increase) in Accounts Receivable	80	(41)
Increase (Decrease) in Accounts Payable and Accrued Liabilities	42	(585)
Cash Applied to Operating Transactions	(63,320)	(67,451)
Capital Transactions		
Acquisition of Tangible Capital Assets	(76)	(115)
Investing Transactions		
Increase in Advances	(249)	(125)
Financing Transactions		
Net Financing Provided from General Revenues	63,639	67,688
Decrease in Cash and Cash Equivalents	(6)	(3)
Cash and Cash Equivalents, Beginning of Year	1,981	1,984
Cash and Cash Equivalents, End of Year	$ 1,975	$ 1,981

The accompanying notes and schedules are part of these financial statements.

NOTES TO THE FINANCIAL STATEMENTS
Year ended March 31, 2008

NOTE 1 AUTHORITY AND PURPOSE

The Ministry of International, Intergovernmental and Aboriginal Relations operates under the authority of the *Government Organization Act ,Chapter G-10, Revised Statutes of Alberta 2000.*

The purpose of the Ministry is to provide leadership in the management of Alberta's international, intergovernmental and Aboriginal relationships. The Ministry's primary role is to ensure a consistent approach is taken in relations with all other governments and Aboriginal organizations. The Ministry fulfills this role by focusing on the following six goals:

- Promoting the interests of, and securing benefits for, Alberta as an equal partner in a strengthened, united Canada.
- Promoting the interests of, and securing benefits for, Alberta from strengthened international relations.
- Promoting the interests of, and securing benefits for, Alberta from greater trade and investment liberalization, internationally and domestically.
- Increase exports of Alberta's goods and services.
- Improve Aboriginal economic participation and self-reliance.
- Support effective Aboriginal governance and consultation.

NOTE 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES AND REPORTING PRACTICES

These financial statements are prepared primarily in accordance with Canadian generally accepted accounting principles for the public sector as recommended by the Public Sector Accounting Board (PSAB) of the Canadian Institute of Chartered Accountants. The PSAB financial presentation standard for government summary financial statements has been modified to more appropriately reflect the nature of the departments.

(a) Reporting Entity

The reporting entity is the Ministry of International, Intergovernmental and Aboriginal Relations and for which the Minister of International, Intergovernmental and Aboriginal Relations is accountable. The Ministry Annual Report provides a comprehensive accounting of the financial position and results of the Ministry's operations for which the Minister is accountable.

All departments of the Government of Alberta operate within the General Revenue Fund (the Fund). The Fund is administered by the Minister of Finance. All cash receipts of departments are deposited into the Fund and all cash disbursements made by departments are paid from the Fund. Net Financing Provided from (for) General Revenues is the difference between all cash receipts and all cash disbursements made.

NOTE 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES AND REPORTING PRACTICES (continued)

(b) Basis of Financial Reporting

Revenues

All revenues are reported on the accrual basis of accounting. Cash received for which goods or services have not been provided by year end is recorded as unearned revenue.

INTERNAL GOVERNMENT TRANSFERS

Internal government transfers are transfers between entities within the government reporting entity where the entity making the transfer does not receive any goods or services directly in return.

Expenses

DIRECTLY INCURRED

Directly incurred expenses are those costs the Ministry has primary responsibility and accountability for, as reflected in the Government's budget documents.

Grants are recorded as expenses when authorized and all eligibility criteria have been met.

In addition to program operating expenses such as salaries, supplies, etc., directly incurred expenses also include:

- amortization of tangible capital assets.
- pension costs which comprise the cost of employer contributions for current service of employees during the year.
- valuation adjustments which include changes in the valuation allowances used to reflect financial assets at their net recoverable or other appropriate value. Valuation adjustments also represent the change in management's estimate of future payments arising from obligations relating to vacation pay, guarantees and indemnities.

INCURRED BY OTHERS

Services contributed by other entities in support of the Ministry's operations are disclosed in Schedule 7.

Assets

Financial assets of the Ministry are limited to financial claims, such as advances to and receivables from other organizations, employees and other individuals.

Assets acquired by right are not included. Tangible capital assets of the Ministry are recorded at historical cost and amortized on a straight-line basis over the estimated useful lives of the assets.

The threshold for capitalizing new systems development is $100,000 and the threshold for all other tangible capital assets is $5,000.

NOTE 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES AND REPORTING PRACTICES (continued)

Liabilities

Liabilities are recorded to the extent that they represent present obligations as a result of events and transactions occurring prior to the end of the fiscal year. The settlement of liabilities will result in sacrifice of economic benefits in the future.

Net Liabilities

Net liabilities represents the difference between the carrying value of assets held by the Ministry and its liabilities.

Valuation of Financial Assets and Liabilities

Fair value is the amount of consideration agreed upon in an arm's length transaction between knowledgeable, willing parties who are under no compulsion to act.

The fair values of cash and cash equivalents, accounts receivable, advances, and accounts payable and accrued liabilities are estimated to approximate their carrying values because of the short term nature of these instruments.

Foreign Currency Transactions

The Ministry uses the temporal method to translate foreign currency transactions as follows:

- Monetary items are translated at the rate of exchange in effect at the balance sheet date; and
- Expense items and non-monetary items are translated at the rate of exchange in effect in the period they occur.

NOTE 3 GOVERNMENT REORGANIZATION

(in thousands)

As a result of Government restructuring announced on March 12, 2008, the Ministry of International, Intergovernmental and Aboriginal Relations was separated into two Ministries namely: Ministry of International and Intergovernmental Relations and Ministry of Aboriginal Relations. The Investment Attraction Program was transferred to International and Intergovernmental Relations from Employment, Immigration and Industry and the First Nations Development Fund was transferred to Aboriginal Relations from Tourism, Parks, Recreation and Culture. Since the fiscal year 2007/08 was substantially complete prior to the announcement of this restructuring, and to ensure accountability against the 2007 business plan, financial statements for the 2007/08 fiscal year are based on government structure in place as at March 12, 2008.

In addition to the government restructuring, program transfers between the Ministry and the Ministry of Employment, Immigration and Industry were undertaken and comparatives for 2006/07 have been restated for these transfers. The effect was to increase net operating loss from $64,359 to $66,997 and to increase net financing provided from General Revenues from $65,050 to $67,688.

NOTE 4 ACCOUNTS RECEIVABLE
(in thousands)

	2008			2007
	GROSS AMOUNT	ALLOWANCE FOR DOUBTFUL ACCOUNTS	NET REALIZABLE VALUE	NET REALIZABLE VALUE
Accounts Receivable	**$ 85**	**$ -**	**$ 85**	$ 165

Accounts receivable are unsecured and non-interest bearing.

NOTE 5 ADVANCES
(in thousands)

	2008	2007
	NET REALIZABLE VALUE	NET REALIZABLE VALUE
Travel and Other Advances	**$ 1,149**	$ 900

NOTE 6 TANGIBLE CAPITAL ASSETS
(in thousands)

	EQUIPMENT[a]	COMPUTER HARDWARE AND SOFTWARE	2008 TOTAL	2007 TOTAL
Estimated Useful Life	5 - 10 years	3 -10 years		
Historical Cost				
Beginning of year	$ 834	$ 501	**$ 1,335**	$ 1,220
Additions	76	-	**76**	115
	$ 910	$ 501	**$ 1,411**	$ 1,335
Accumulated Amortization				
Beginning of year	$ 406	$ 96	**$ 502**	$ 358
Amortization	88	85	**173**	144
	$ 494	$ 181	**$ 675**	$ 502
Net book value at March 31, 2008	$ 416	$ 320	**$ 736**	
Net book value at March 31, 2007	$ 428	$ 405		$ 833

[a] Equipment includes office equipment and furniture.

NOTE 7 CONTRACTUAL OBLIGATIONS

(in thousands)

	2008	2007
Service Contracts	**$ 1,111**	$ 1,359
Grants	**4,629**	3,575
	$ 5,740	$ 4,934

The aggregate amounts payable for the unexpired terms of these contractual obligations are as follows:

	SERVICE CONTRACTS	GRANTS	TOTAL
2009	$ 1,111	$ 4,209	$ 5,320
2010	-	420	420
	$ 1,111	$ 4,629	$ 5,740

NOTE 8 CONTINGENT LIABILITIES

(in thousands of dollars)

The Province, as represented by the Ministry of International, Intergovernmental and Aboriginal Relations, has a contingent liability in respect of 30 claims (2007 – 30) concerning aboriginal rights, Indian title and treaty rights. In most cases, these claims have been filed jointly and severally against the Province of Alberta and the Government of Canada, and in some cases involve third parties. Of these claims, 17 (2007 – 17) have specified amounts totaling $109,968,550 (2007 – $114,172,050) plus a provision for interest and other costs that are not now calculable. The other 13 claims (2007 – 13) have not specified any amounts. At this time, the outcome of these claims cannot be determined. In addition, there are 3 (2007 – 3) treaty land entitlement claims for which Alberta may have an obligation under the Natural Resources Transfer Agreement.

NOTE 9 PAYMENTS UNDER AGREEMENT

(in thousands)

The Ministry entered into agreements for sponsorship contributions and accepted registration fees to assist in the funding of various conferences and special events. Funding was received from industry stakeholders, and international associations to support conferences and special events that related to the negotiation and discussion around intergovernmental agreements, sharing our knowledge regarding international relations and to promote and market Alberta. Costs incurred under these agreements are made by the Ministry under authority of the *Financial Administration Act*, Section 25.

NOTE 9 PAYMENTS UNDER AGREEMENT (continued)
(in thousands)

	2008	2007
Smithsonian Folklife Festival	$ -	$ 329

Amounts received and recorded as a recovery of expenses under agreements with program sponsors are reflected in the Statement of Operations and are as follows:

NOTE 10 OTHER BUSINESS RELATIONSHIPS - CAPC
(in thousands)

Effective February 2004, the Province of Alberta renewed the agreement with the China National Petroleum Corporation (CNPC), for a further five-year period, expiring in February 2009, to jointly operate and manage the CNPC-Alberta Petroleum Centre (CAPC) located in Beijing, People's Republic of China. The main purpose of CAPC is to promote the transfer of advanced petroleum and environment related science and technology between CNPC and Alberta. The CAPC Board of Directors includes up to eleven Alberta directors appointed by the Province of Alberta and up to thirteen CNPC appointed directors. As at March 31, 2008, the province had appointed eight Alberta directors to the CAPC Board. During the year, the Ministry contributed $784 (2007 – $636) towards operations and training programs, and $25 (2007 – $131) towards upgrading the Centre's equipment. These amounts are included in the Ministry's financial statements under the element "International Trade Representation" (Schedule 4).

NOTE 11 DEFINED BENEFIT PLANS
(in thousands)

The Ministry participates in the multi-employer Management Employees Pension Plan and Public Service Pension Plan. The Ministry also participates in the multi-employer Supplementary Retirement Plan for Public Service Managers. The expense for these pension plans is equivalent to the annual contributions of $2,276 for the year ended March 31, 2008 (2007 - $1,995).

At December 31, 2007, the Management Employees Pension Plan reported a deficiency of $84,341 (2006 – a deficiency of $6,765) and the Public Service Pension Plan reported a deficiency of $92,070 (2006 – a surplus of $153,024). At December 31, 2007, the Supplementary Retirement Plan for Public Service Managers had a surplus of $1,510 (2006 – a surplus of $3,698).

The Ministry also participates in two multi-employer Long Term Disability Income Continuance Plans. At March 31, 2008, the Bargaining Unit Plan reported an actuarial deficiency of $6,319

(2007 – an actuarial surplus of $153) and the Management, Opted Out and Excluded Plan an actuarial surplus of $7,874 (2007 – an actuarial surplus of $10,148). The expense for these two plans is limited to the employer's annual contributions for the year.

NOTE 12 COMPARATIVE FIGURES

Certain 2007 figures have been reclassified to conform to the 2008 presentation.

NOTE 13 APPROVAL OF FINANCIAL STATEMENTS

The financial statements were approved by the Senior Financial Officer, the Deputy Minister of International and Intergovernmental Relations and the Deputy Minister of Aboriginal Relations.

SCHEDULES TO THE FINANCIAL STATEMENTS

SCHEDULE 1

Revenues

Year ended March 31, 2008

(IN THOUSANDS)

	2008		2007
	BUDGET	ACTUAL	ACTUAL
Internal Government Transfers			
Transfers from the Lottery Fund	$ 200	$ 200	$ -
Other Revenue			
Refund of Expenditure	15	199	630
Others	-	27	18
	15	226	648
	$ 215	$ 426	$ 648

SCHEDULE 2

Expenses - Directly Incurred Detailed by Object

Year ended March 31, 2008

(IN THOUSANDS)

	2008		RESTATED 2007
	BUDGET	ACTUAL	ACTUAL
Voted:			
Salaries, Wages and Employee Benefits	$ 24,949	$ 23,669	$ 23,106
Supplies and Services	15,405	12,845	14,793
Supplies and Services from Support Service Arrangements with Related Parties[a]	-	-	96
Grants	26,966	27,134	19,319
Financial Transactions and Other	129	220	159
Amortization of Tangible Capital Assets	172	173	144
Total Voted Expenses	$ 67,621	$ 64,041	$ 57,617
Statutory:			
Grants			
Métis Settlements Legislation	$ -	$ -	$ 10,000
Valuation Adjustments			
Provision for Vacation Pay	-	236	28
	$ -	$ 236	$ 10,028

[a] The former Ministry of International and Intergovernmental Relations and the former Ministry of Aboriginal Affairs and Northern Development received human resource services from the Ministry of Education. However, as a result of the government reorganization effective December 15, 2006, International, Intergovernmental and Aboriginal Relations established its own Human Resource Services Section.

SCHEDULE 3

Budget

Year ended March 31, 2008

(IN THOUSANDS)

	2007-08 AUTHORIZED BUDGET
Revenues	
Internal Government Transfers	$ 200
Other Revenue	15
	215
Expenses - Directly Incurred:	
Voted Expenses	
Ministry Support Services	7,272
Canadian Intergovernmental Relations	3,895
International Relations	3,451
Trade Policy	1,293
International Offices and Trade	14,774
Aboriginal Governance, Consultation and Economic Development	36,936
	67,621
Statutory Expenses	
Valuation Adjustments	
Provision for Vacation Pay	-
Net Operating Results	$ (67,406)
Equipment/Inventory Purchases (EIP)	$ 50

SCHEDULE 4

Comparison of Expenses - Directly Incurred, EIP and Capital Investment and Statutory Expenses by Element to Authorized Budget

Year ended March 31, 2008

(IN THOUSANDS)	2007-08 AUTHORIZED BUDGET	2007-08 ACTUAL[a]	UNEXPENDED (OVER EXPENDED)
VOTED EXPENSE, EIP AND CAPITAL INVESTMENT			
Ministry Support Services			
1.0.1 Minister's Office	$ 432	$ 427	$ 5
1.0.2 Deputy Minister's Office	525	524	1
1.0.3 Communications	678	703	(25)
1.0.4 Corporate Services			
- Operating Expense	5,637	5,354	283
- EIP	50	76	(26)
	7,322	7,084	238
Canadian Intergovernmental Relations			
2.0.1 Canadian Intergovernmental Relations	3,895	2,164	1,731
International Relations			
3.0.1 International Relations	2,071	2,110	(39)
3.0.2 Washington D.C. Office	1,380	1,142	238
	3,451	3,252	199
Trade Policy			
4.0.1 Trade Policy	1,293	1,458	(165)
International Offices and Trade			
5.0.1 International Trade Representation	5,835	5,345	490
5.0.2 Trade Operations	1,066	455	611
5.0.3 Export Development	7,873	8,287	(414)
	14,774	14,087	687
Aboriginal Governance, Consultation and Economic Development			
Land and Resource Issues			
6.1.1 Program Support	1,171	651	468
6.1.2 Land and Regulatory Issues	1,197	983	266
6.1.3 Resource Consultation[b]	4,706	2,389	2,317
6.1.4 Traditional Use Studies[b]	6,725	8,972	(2,247)

SCHEDULE 4

Comparison of Expenses - Directly Incurred, EIP and Capital Investment and Statutory Expenses by Element to Authorized Budget (continued)

Year ended March 31, 2008

(IN THOUSANDS)

VOTED EXPENSE, EIP AND CAPITAL INVESTMENT	2007-08 AUTHORIZED BUDGET	2007-08 ACTUAL[a]	UNEXPENDED (OVER EXPENDED)
Aboriginal Governance, Consultation and Economic Development...continued			
First Nation and Métis Relations			
6.2.1 Program Support	926	779	147
6.2.2 Métis Settlements Land Registry	450	429	21
6.2.3 Métis Settlements Ombudsman	575	573	2
6.2.4 First Nation Relations	5,525	5,707	(182)
6.2.5 Government Initiatives and Policy Support	810	1,271	(461)
6.2.6 Métis Relations	2,225	1,731	494
6.2.7 Aboriginal Initiatives			
- Expense	2,392	2,374	18
- Expense Funded by Lotteries	200	200	-
6.2.8 Métis Settlements Transition Funding	9,000	9,000	-
Métis Settlements Appeal Tribunal			
6.3.1 Métis Settlements Appeal Tribunal	1,034	953	81
Land and Legal Settlements			
6.5.1 Land Settlements	-	60	(60)
	36,936	36,072	864
	$ 67,671	$ 64,117	$ 3,554
Operating Expense	$ 67,421	$ 63,841	$ 3,580
Expense Funded by Lotteries	200	200	-
Equipment/Inventory Purchases	50	76	(26)
	$ 67,671	$ 64,117	$ 3,554
Statutory Expenses:			
Valuation Adjustments	$ -	$ 236	$ (236)
	$ -	$ 236	$ (236)

[a] Includes achievement bonus amounting to $997.

[b] These elements include funding for Consultation Capacity grants, Traditional Use Studies grants, and operational dollars to support these programs. The budget amounts are $6,200, $3,000 and $2,231 respectively. The actual amounts are $6,667 for Consultation Capacity grants, $2,305 for Traditional Use Studies grants and $2,389 for operations.

SCHEDULE 5

Salary and Benefits Disclosure

Year ended March 31, 2008

	2008				2007
	BASE SALARY[1]	OTHER CASH BENEFITS[2]	OTHER NON-CASH BENEFITS[3]	TOTAL	TOTAL
Deputy Minister[4]	$230,520	$ 38,000	$ 57,472	$325,992	$296,804
Minister - Counsellor (Alberta)[4][5]	155,376	160,262	34,293	349,931	294,568
Executives					
Assistant Deputy Minister - International Relations	167,808	24,710	42,508	235,026	228,597
Assistant Deputy Minister - Canadian Intergovernmental Relations	164,736	34,178	42,547	241,461	225,623
Assistant Deputy Minister - International Offices & Trade	162,024	24,304	39,776	226,104	205,525
Assistant Deputy Minister - First Nation Métis Relations	161,832	29,130	41,688	232,650	207,075
Assistant Deputy Minister - Aboriginal Land & Resource Issues[6]	26,952	17,693	7,491	52,136	212,653
Executive Director - Corporate Services	121,956	21,952	32,255	176,163	157,794

Total salary and benefits relating to a position are disclosed.
Schedule prepared in accordance with Treasury Board Directive 12/98 as amended.

[1] Base salary includes regular base pay.

[2] Other cash benefits include bonuses, vacation payouts, and lump sum payments.

[3] Other non-cash benefits include government's share of all employee benefits and contributions or payments made on behalf of employees including pension, supplementary retirement plans, health care, dental coverage, group life insurance, short and long term disability plans, professional memberships and tuition fees.

[4] Automobile provided, no dollar amount included in other non-cash benefits.

[5] The position was occupied by two individuals through the year.

[6] Individual was on secondment commencing June 2007. The amounts represent salary and benefits for April and May 2007. The responsibilities of this position were carried out by ADM - First Nations Métis Relations commencing June 2007

SCHEDULE 6

Related Party Transactions

Year Ended March 31, 2008

(IN THOUSANDS)

Related parties are those entities consolidated or accounted for on the modified equity basis in the Province of Alberta's financial statements. Related parties also include management in the Ministry.

The Ministry and its employees paid or collected certain taxes and fees set by regulation for permits, licenses and other charges. These amounts were incurred in the normal course of business, reflect charges applicable to all users, and have been excluded from this Schedule.

The Ministry had the following transactions with related parties. These transactions are recorded on the Statement of Operations and the Statement of Financial Position at the amount of consideration agreed upon between the related parties:

	2008	2007
Revenues		
Grants	**$ 200**	$ -
Expenses – Directly Incurred		
Supplies and Services Provided by Other Ministries	**$ 822**	$ 525

The above transactions do not include support service arrangement transactions disclosed in Schedule 2.

The Ministry also had the following transactions with related parties for which no consideration was exchanged. The amounts for these related party transactions are estimated based on the costs incurred by the service provider to provide the service. These amounts are not recorded in the financial statements but are disclosed in Schedule 7.

	2008	2007
Expenses – Incurred by Others		
Accommodation	**$ 4,602**	$ 4,769
Legal	**1,024**	892
Air transportation	**107**	188
Business Services & Other	**720**	655
	$ 6,453	$ 6,504

SCHEDULE 7

Allocated Costs

Year ended March 31, 2008

(IN THOUSANDS)

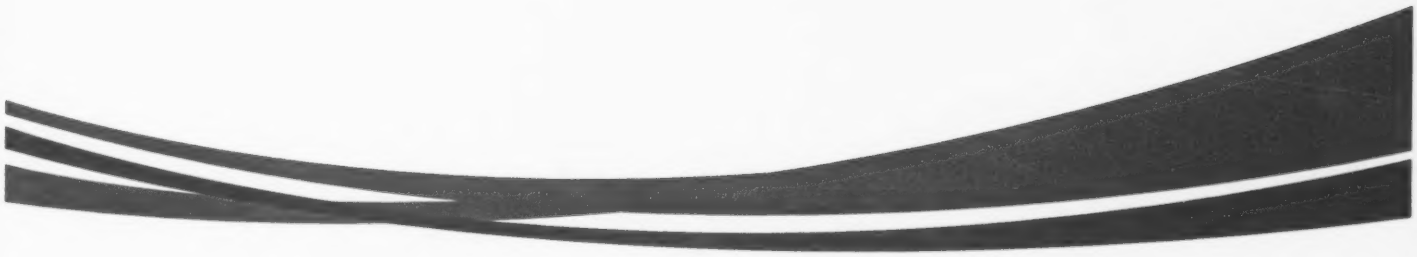
	2008							RESTATED 2007
		EXPENSES - INCURRED BY OTHERS				VALUATION ADJUSTMENTS		
	EXPENSES[1]	ACCOM-MODATION COSTS[a]	LEGAL SERVICES[b]	AIR TRANS-PORTATION	BUSINESS SERVICES & OTHER	VACATION PAY	EXPENSES	EXPENSES
Ministry Support Services	$ 7,008	$ 307	$ 7	$ -	$ 720	$ 81	$ 8,123	$ 8,544
Canadian Intergovernmental Relations	2,164	201	17	-	-	29	2,411	2,608
International Relations	3,252	429	33	-	-	20	3,734	4,610
Trade Policy	1,458	106	79	-	-	3	1,646	1,378
International Offices & Trade	14,087	2,598	-	-	-	(14)	16,671	16,226
Aboriginal Governance, Consultation and Economic Development	36,072	961	888	107	-	117	38,145	40,783
	$ 64,041	$ 4,602	$ 1,024	$ 107	$ 720	$ 236	$ 70,730	$ 74,149

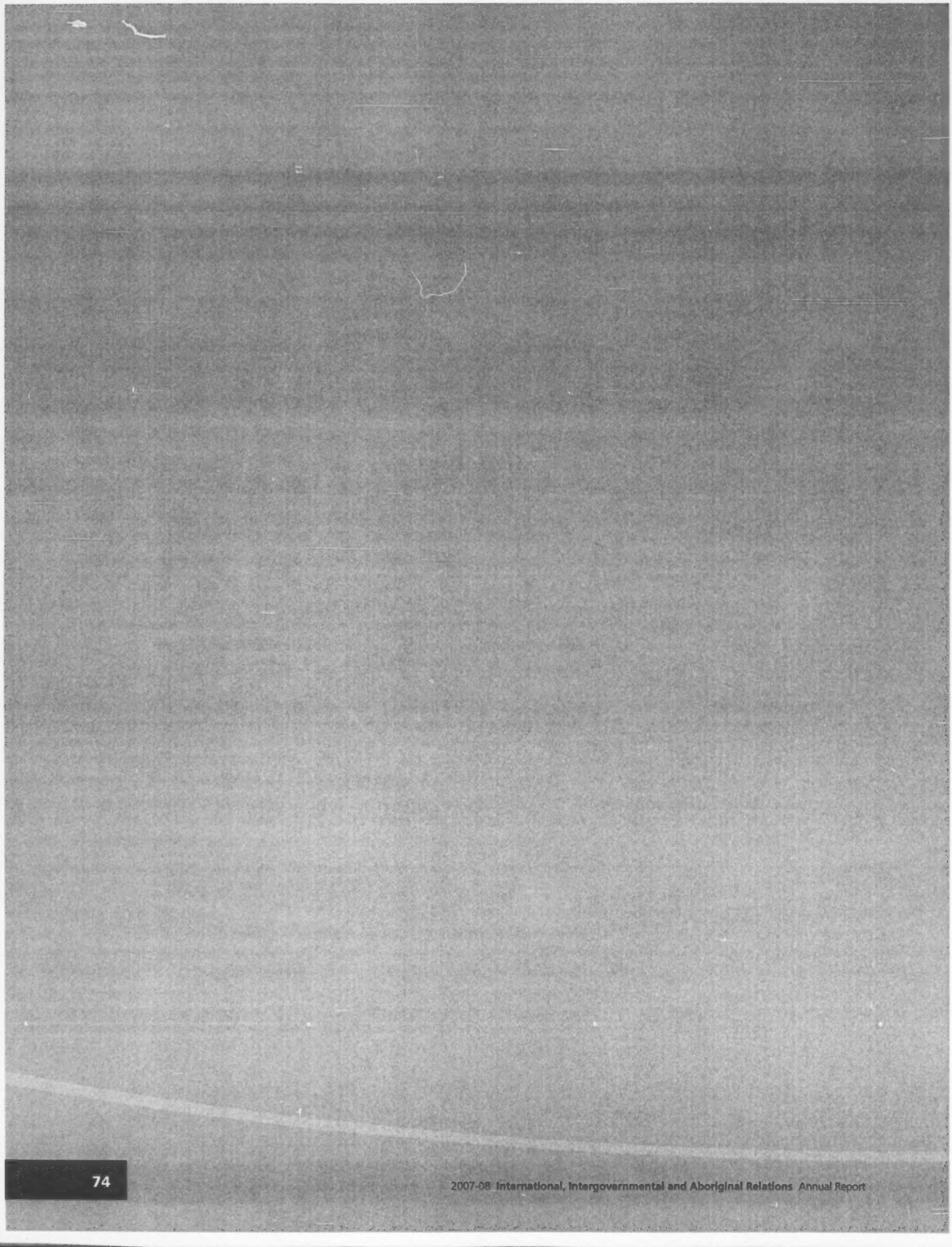
[1] Expenses - Directly Incurred as per Statement of Operations, excluding valuation adjustments.

[a] Costs shown for Accommodation on Schedule 6, allocated by square footage.

[b] Costs shown for Legal Services on Schedule 6, allocated by estimated costs incurred by each program.

Other Information





Performance Measures Methodology

Client Satisfaction Survey

Performance Measures 1.a, 2.a, 2.b, 3.a, and 4.a: Client Satisfaction with Canadian Intergovernmental Relations (1.a), International Relations (2.a), Alberta Office in Washington (2.b), Trade Policy (3.a), and International Trade (4.a).

In 2007, a review of all Ministry client satisfaction surveys was conducted, which resulted in one combined biennial survey for all Ministry client satisfaction surveys, except the International Offices biennial survey (performance measure 4.b). The survey for performance measures 1.a, 2.a, 2.b and 3.a was not scheduled for 2007-08 and therefore targets were not established in the Ministry 2007-10 business plan. However, clients were surveyed in 2007-08 in order to begin alternating the survey year with the international offices survey. For performance measure 4.a, the prior year survey (2006-07), was administered internally by the International Offices and Trade division and the 2007-08 survey was administered by an independent consultant (Research Innovations). Results from the 2007-08 survey are reported as a mean rating for comparison to previous results. Future results will be reported as a percentage.

The survey was conducted between April 28 and May 20, 2008, by Research Innovations. A total of 675 invitations to complete an online survey were sent, with 12 e-mail addresses found to be inaccurate, for an adjusted total number of 663 invitations. A total of 323 clients completed the survey, an overall response rate of 49 per cent. Of clients responding, 142 (44 per cent) were internal clients (provincial government) and 181 (56 per cent) were external clients.

The Ministry's performance measures are based on an overall satisfaction question, which remained unchanged from the previous survey. This question was asked for the five program areas corresponding to the five performance measures shown below. If a respondent indicated in a preceding question that he/she did not use the program area's services, the respondent was not prompted to answer the satisfaction question.

TABLE 10 » CLIENT SATISFACTION SURVEY QUESTIONS

PROGRAM AREA	QUESTION	PERFORMANCE MEASURE
Canadian Intergovernmental Relations	Overall, how satisfied are you with the services that you received in the past 12 months?	1.a Client satisfaction with services provided by Canadian Intergovernmental Relations
International Relations	Overall, how satisfied are you with the services that you received in the past 12 months?	2.a Client satisfaction with services provided by International Relations
Alberta Washington Office	When thinking about the services of the Alberta Washington Office, how satisfied are you with that service?	2.b Client satisfaction with the services of the Alberta Office in Washington
Trade Policy	Overall, how satisfied are you with the services that you received in the past 12 months?	3.a Client satisfaction with services provided by Trade Policy
International Offices and Trade	Overall, how satisfied are you with the services that you received in the past 12 months?	4.a Percentage of clients satisfied with the services provided by International Trade

The questions allowed for the following closed-alternative responses (with the assigned value in brackets): Very Satisfied (5), Satisfied (4), Neither (3), Dissatisfied (2), Very Dissatisfied (1). The average (mean) of the responses was used to determine the performance measure result.

Reports and Narrative Records

1.b, 2.d, and 3.b – Reports/narrative records from: First Ministers or Premiers intergovernmental meetings (1.b), major international meetings and missions (2.d), and major trade policy meetings (3.b)

Reports and narrative records from intergovernmental meetings, international meetings, missions and major trade policy meetings involving the Ministry are prepared throughout the year. The performance measure result is the percentage of the reports and narrative records from these meetings that are included in the annual report.

International Mission Expenses

2.c – International mission expenses of the Premier and Minister are posted on the department's website within two months of the mission's conclusion

Mission expenses of the Premier and the Minister are compiled by the Ministry, posted to the Government of Alberta website and linked to the department website. The Public Affairs Bureau provides the Ministry with posting date confirmation.

The reports of missions undertaken by other ministers and MLAs on behalf of the Premier or the Minister of IIAR are also included. The expenditure report includes expenses for travel, accommodation, meals, receptions and hosting and incidental and miscellaneous expenses. The performance measure result is the percentage of the expense reports that are posted within two months of the mission's conclusion.

Land Claims and Related Agreements

5.a – Progress on the negotiation and implementation of land claims and related agreements

Progress on land claims and related agreements is reviewed at the end of the fiscal year and tallied according to whether new developments fall into the categories of "agreement in principle," "final agreement" or "fully implemented." The results are cumulative; however, no agreement is double-counted. For example, if progress in negotiations advances from agreement in principle to final agreement, the number of agreements in principle declines by one, while the number of final agreements increases by one.

If an agreement includes more than one First Nation, each First Nation is counted. For example, if two First Nations are party to an agreement in principle, then two agreements in principle are recorded.

Strategic Economic Partnerships

5.b – Number of First Nations negotiating strategic economic partnerships with industry and other organizations

This measure is the number of First Nations negotiating strategic economic partnerships with industry and other organizations, funded through the Strategic Economic Initiatives Grant Program, designed to increase First Nations participation in the economy.

Eligible applicants include First Nations, Tribal Councils, First Nations companies and organizations, or non-government organizations that directly promote the economic capacity building of First Nations. Non-First Nations applicants are considered where there is First Nations support. In this case, the applicant negotiates strategic economic partnerships on behalf of the First Nation. First Nations involved in more than one partnership are counted only once.

Traditional Use Data Sharing

6.a – Number of collaborative traditional use data sharing protocols negotiated with First Nation communities

This measure is the number of data sharing protocols negotiated by the end of the fiscal year. It includes protocols agreed to in prior years.

Data sharing protocols are general agreements negotiated with First Nations to ultimately allow appropriate government access to information collected through traditional use studies. Sharing information enables industry, or other organizations, to be notified when a First Nation site may be impacted by resource development activity and facilitates the consultation process.

Signing a data sharing agreement with the Government of Alberta is required of Aboriginal communities receiving traditional use funding. Sample traditional use data are provided by Aboriginal communities as evidence of their work.

Contacts for Consultation

6.b – Number of First Nations with a single point of contact for consultation

This measure is the number of First Nations with a single point of contact for consultation regarding the management and development of land. The Ministry requests that First Nations identify the name of a contact person as a requirement for consultation capacity funding. First Nations not accessing funding may also voluntarily identify a single point of contact.

Names of contacts for consultation purposes, endorsed by the First Nation, are provided in writing by First Nations and then posted on the Ministry's website.

Inventory of International and Intergovernmental Agreements

EFFECTIVE DATE (D/M/Y)	PARTIES/TITLE	DEPARTMENT/ AGENCY
12/06/2007	Alberta-Canada: Statistics Canada, "Survey of Scientific Activities of Alberta Department and Agencies"	Advanced Education and Technology
11/06/2007	Alberta-Canada: Human Resources and Skills Development, "Special Investment Fund – Raising Awareness About Planning for Post-secondary Studies Aboriginal Component"	Advanced Education and Technology
11/06/2007	Alberta-Canada: Human Resources and Skills Development, "Special Investment Fund – Raising Awareness About Planning for Post-secondary Studies New Segments"	Advanced Education and Technology
18/05/2007	Alberta-China: Shenzhen Bureau of Science, Technology and Information, "Memorandum of Understanding: Collaboration in Industrial Research and Development"	Advanced Education and Technology
15/05/2007	Alberta-China: Chinese Academy of Medical Science, "Collaborative Memorandum of Understanding – Cooperation in Cancer Research and Commercialization"	Advanced Education and Technology
01/09/2007	Alberta-Canada: Human Resources and Skills Development, "Letter of Agreement: Support for Industry Relations Committee of the Canadian Council of Directors of Apprenticeship (CCDA)"	Advanced Education and Technology
19/07/2007	Alberta-China: Labor and Social Security, "Memorandum of Understanding on Technical Industry Training Projects"	Advanced Education and Technology
13/11/2007	Alberta-SAIT-Manitoba: "Interprovincial Agreement on Nuclear Medicine Technology"	Advanced Education and Technology
28/06/2007	Alberta-Canada: National Institute of Nanotechnology, "Fee-For-Service Contract"	Advanced Education and Technology
27/09/2007	Alberta-Canada: Natural Resources Canada – CANMET Energy Technology Centre, "Grant Agreement: Work Program for Phase 9 of CANMET CO2 R&D Consortium"	Advanced Education and Technology
22/10/2007	Alberta-China: Science and Technology Commission of Shanghai, "Memorandum of Understanding: Collaboration in Industrial Research and Development"	Advanced Education and Technology and Alberta Research Council
24/10/2007	Alberta-China: Zhejiang Provincial Science and Technology Department, "Memorandum of Understanding: Collaboration in Industrial Research and Development"	Advanced Education and Technology
24/09/2007	Alberta-SAIT-Saskatchewan: "Interprovincial Agreement on Respiratory Therapy"	Advanced Education and Technology
24/09/2007	Alberta-SAIT-Saskatchewan, "Interprovincial Agreement on Nuclear Medicine Technology"	Advanced Education and Technology

EFFECTIVE DATE (D/M/Y)	PARTIES/TITLE	DEPARTMENT/ AGENCY
08/02/2008	Alberta-University of Alberta-Saskatchewan, "Interprovincial Agreement on Occupational Therapy"	Advanced Education and Technology
11/07/2007	Alberta-Prince Edward Island: Education, "Individual Learning Modules Licence Agreement"	Advanced Education and Technology
19/11/2007	Alberta-Bermuda: National Training Board, "Revenue Contract"	Advanced Education and Technology
01/04/2007	Alberta-Canada: Canadian Food Inspection Agency, "Raw Milk Sampling Agreement"	Agriculture, Food and Rural Development (now Agriculture and Rural Development)
31/03/2008	Alberta-Canada: Agriculture and Agri-Food, "Alberta-Canada Water Supply Expansion Program"	Agriculture, Food and Rural Development (now Agriculture and Rural Development)
31/03/2008	Alberta-Canada: Agriculture and Agri-Food, "Contribution Agreement for the Canada-Alberta Water Supply Expansion Program – Assessment of On-Farm Irrigation Management Practices"	Agriculture, Food and Rural Development (now Agriculture and Rural Development)
31/03/2008	Alberta-Canada: Agriculture and Agri-Food, "Contribution Agreement for the Canada-Alberta Water Supply Expansion Program – Alberta Irrigation Districts Surface Water Quality Monitoring Initiative"	Agriculture, Food and Rural Development (now Agriculture and Rural Development)
31/03/2008	Alberta-Canada: Agriculture and Agri-Food, "Contribution Agreement for the Canada-Alberta Water Supply Expansion Program – Development of Optimum Irrigation Management Practices for Conveyance and On-Farm Use of Water for Sustainable Production"	Agriculture, Food and Rural Development (now Agriculture and Rural Development)
31/03/2008	Alberta-Canada: Agriculture and Agri-Food, "Contribution Agreement for the Canada-Alberta Water Supply Expansion Program – Near Real-Time Water Use Data Collection and Reporting for the Milk River Basin"	Agriculture, Food and Rural Development (now Agriculture and Rural Development)
12/12/2007	Alberta-Canada: Agriculture and Agri-Food, "Implementation Agreement for the National Framework on Agricultural and Agri-Food Policy for the Twenty-First Century – Amendment No. 11"	Agriculture, Food and Rural Development (now Agriculture and Rural Development)
09/07/2007	Alberta-Canada: Canadian Food Inspection Agency, "Alberta Emergency Carcass Disposal Pilot Project"	Agriculture, Food and Rural Development (now Agriculture and Rural Development)
08/01/2008	Alberta-Canada: Canadian Food Inspection Agency, "Contribution Agreement – Funding for a Quality Control Assistant"	Agriculture, Food and Rural Development (now Agriculture and Rural Development)

EFFECTIVE DATE (D/M/Y)	PARTIES/TITLE	DEPARTMENT/ AGENCY
12/02/2008	Alberta-Canada: Canadian Food Inspection Agency, "Confidentiality Agreement"	Agriculture, Food and Rural Development (now Agriculture and Rural Development)
16/01/2008	Alberta-Canada: Canadian Food Inspection Agency, "Memorandum of Understanding Regarding the Canadian Animal Health Surveillance Network"	Agriculture, Food and Rural Development (now Agriculture and Rural Development)
02/05/2007	Alberta-Canada: Canadian Food Inspection Agency, "Alberta Interchange Secondment Agreement"	Agriculture, Food and Rural Development (now Agriculture and Rural Development)
24/01/2008	Alberta-Canada: Agriculture and Agri-Food, "Framework Agreement for the National Water Supply Expansion Program – Amendment No. 2"	Agriculture, Food and Rural Development (now Agriculture and Rural Development)
27/02/2008	Alberta-Red Deer College-Olds College-University of Alberta-Canada: "Institute forFood and Agricultural Sciences, Alberta – Amending Agreemen #1 to Alliance Agreement"	Agriculture, Food and Rural Development (now Agriculture and Rural Development)
08/11/2007	Alberta-British Columbia-Canada, "Letter of Understanding Regarding the Extension of the National Beef Industry Development Fund – Alberta Contribution Only"	Agriculture, Food and Rural Development (now Agriculture and Rural Development)
26/11/2007	Alberta-Canada: Canadian General Standards Board, "Memorandum of Agreement: Alberta HACCP Advantage Certification Services"	Agriculture, Food and Rural Development (now Agriculture and Rural Development)
31/03/2008	Alberta-Canada: Agriculture and Agri-Food, "Collateral Agreement for the Science and Innovation Program Under the Canada-Alberta Implementation Agreement"	Agriculture and Rural Development
31/03/2008	Alberta-Canada: Agriculture and Agri-Food, "Growing Forward Continuity Agreemen"	Agriculture and Rural Development
31/03/2008	Alberta-Canada: Agriculture and Agri-Food, "Collateral Agreement for Reneval Under the Canada-Alberta Implementation Agrement – Amendment No. 2"	Agriculture and Rural Development
31/03/2008	Alberta-Canada: Agriculture and Agri-Food, "Canada-Alberta Implementation Agrement – Amendment No. 9"	Agriculture and Rural Development
08/06/2007	Alberta-Northwest Teitories: Health and Social Services, "An Agreement for the Reiprocal Processing of Out of Territory Claims for Alcohol and Drugservices"	Alberta Alcohol and Drug Abuse Commission
01/04/2007	Alberta-Canada: Heah, "Alcohol and Drug Treatment and Rehabilitation Contribtion Program"	Alberta Alcohol and Drug Abuse Commission

EFFECTIVE DATE (D/M/Y)	PARTIES/TITLE	DEPARTMENT/ AGENCY
28/03/2008	Alberta-Canada: Health, "Memorandum of Agreement for Services"	Alberta Alcohol and Drug Abuse Commission
01/09/2007	Alberta-British Columbia: Insurance Corporation of B.C.: "Information Sharing Agreement"	Alberta Gaming and Liquor Commission
01/01/2008	Alberta-Canada: Public Works and Government Services Canada, "License Agreement: Certification Agreement Renewal CGSB Laboratory Acceptance Program"	Alberta Research Council
10/08/2008	Alberta-Canada: Natural Resources Canada, "Contribution Agreement: Acid Gas Injection – Phase IV – Stage 1 – Selection and Monitoring Plan for a Husky-Operated Acid Gas Injection Site for the Purposes of Verifying Storage of C02 Injected into its Deep Aquifers"	Alberta Research Council
09/07/2007	Alberta-Canada: Natural Resources Canada – CANMET Mining and Mineral Sciences Laboratories, "Letter of Agreement: Characterization of Cements in Selected Pressure Treated Storage Reservoir Lithologies"	Alberta Research Council
15/10/2007	Alberta-Canada: Canadian Hydrogen Association, "Service Agreement: Analysis of Hydrogen Production Scenarios to Support Canada's Growing Oil Sands and Heavy Oil Activities"	Alberta Research Council
06/03/2008	Alberta-Canada: Natural Resources Canada, "Contribution Agreement: Preliminary Characterization of the Redwater Reef for CCS"	Alberta Research Council
05/03/2008	Alberta-Canada: Health Canada, "Agreement: Standing Offer for Elemental ICPMS Analysis of Airborne Particulate Matter Collected Using Teflon Filters"	Alberta Research Council
21/10/2007	Alberta-Canada: Environment Canada, "Agreement: Analysis of Whole Water Samples (Precipitation and Surface) for Glyphosate"	Alberta Research Council
27/11/2007	Alberta-Canada: Environment Canada, "Agreement: Analysis of Whole Water Samples for Acidic and Neutral Pharmaceuticals"	Alberta Research Council
12/07/2007	Alberta-Canada: Environment Canada, "Service Agreement: Effects of Glyphosate Herbicide on Prairie Wetland Communities"	Alberta Research Council
12/07/2007	Alberta-Canada: Environment Canada, "Service Agreement: Glyphosate, AMPA, and Glufosinate Analyses"	Alberta Research Council
25/09/2007	Alberta-Canada: Environment Canada, "Agreement: LC/MS Analyses for Acid and Neutral Pharmaceuticals"	Alberta Research Council
15/05/2007	Alberta-Canada: Environment Canada, "Agreement: LC/MS Analysis of Water Samples from 5 Sites for Neutral and Acid Pharmaceuticals"	Alberta Research Council
24/04/2007	Alberta-Canada: Environment Canada, "Service Agreement: Fuel Sample Analysis"	Alberta Research Council

EFFECTIVE DATE (D/M/Y)	PARTIES/TITLE	DEPARTMENT/ AGENCY
14/03/2008	Alberta-Canada: Environment Canada, "Agreement: Analysis of Petroleum Fuel Samples"	Alberta Research Council
25/09/2007	Alberta-Canada: Industry Canada, "Agreement: Value Added Products from Wood Based Hemicelluloses"	Alberta Research Council
05/12/2007	Alberta-Canada: National Research Council of Canada, "License to Occupy: Calgary ARC Facility Space Being Allotted to NRC In Lieu of the Parties Working Together on Strategic Collaborations"	Alberta Research Council
16/11/2007	Alberta-Canada: National Research Council of Canada, "Memorandum of Understanding: Strategic Collaboration Framework"	Alberta Research Council
08/02/2008	Alberta-Canada: National Research Council of Canada, "Agreement: Market Characterization and Needs Assessment for Small and Medium Enterprises"	Alberta Research Council
11/03/2008	Alberta-Canada: Canadian Centre for Occupational Health and Safety, "License Agreement: MSDS Management Services"	Alberta Research Council
30/03/2007	Alberta-Canada: National Research Council of Canada, "Contribution Agreement: Information Services Provided to Industrial Technology Advisors Under the IRAP Program 2007-2008"	Alberta Research Council
01/04/2007	Alberta-Canada: Natural Resources Canada, "Letter of Agreement: Providing Library Services to Natural Resources Canada at the Western Research Centre"	Alberta Research Council
16/01/2008	Alberta-Canada: Parks Canada, "Agreement: Development of Standard Operating Procedures for Monitoring Invasive Alien Plant Species in Prince Albert, Elk Island and Riding Mountain National Parks"	Alberta Research Council
26/11/2007	Alberta-Canada: Agriculture and Agri-Foods Canada, "Contribution Agreement: Canada-Alberta Water Supply Expansion Program"	Alberta Research Council
24/12/2007	Alberta-Canada: Indian Affairs and Northern Development, "Service Contract: Isotope – Evaporation Data Analysis and Reporting"	Alberta Research Council
31/03/2008	Alberta-Saskatchewan: Energy and Resources, "Research Agreement: Acid Gas Injection Study Phase IV – Stage 1 – Selection and Monitoring Plan for a Husky-Operated Acid Gas Injection Site for the Purposes of Verifying Storage of CO2 Injected Into its Deep Aquifers"	Alberta Research Council
23/05/2007	Alberta-Manitoba: Conservation, "Miscellaneous Laboratory Fuel Analysis"	Alberta Research Council

EFFECTIVE DATE (D/M/Y)	PARTIES/TITLE	DEPARTMENT/ AGENCY
03/12/2007	Alberta-Northwest Territories: Industry, Tourism and Investment, "Standing Offer Agreement: Jet Fuel Analysis 2007 to 2012 Prices"	Alberta Research Council
10/03/2008	Alberta-Northwest Territories: Industry, Tourism and Investment, "Service Agreement: Peer Review of NWT Barren-Ground Caribou Studies for Minister of Environment and Natural Resources"	Alberta Research Council
15/10/2007	Alberta-Northwest Territories: Industry, Tourism and Investment, "Agreement: Camp Waste Best Management Practices"	Alberta Research Council
14/02/2008	Alberta-Saskatchewan: Environment, "Agreement: Estimation of Climate Parameters at Select Lakes in Saskatchewan"	Alberta Research Council
13/02/2008	Alberta-Mexico: Mexico City Research and Development Institute, "Memorandum of Understanding: Cooperation in Exploring Economic, Technological and Environmental Feasibility for Water and Waste Handling, Processing and Conversion"	Alberta Research Council
01/09/2007	Alberta-British Columbia: Insurance Corporation of British Columbia, "Information Sharing Agreement"	Alberta Securities Commission
01/04/2007	Alberta-Canada-Yellowhead Tribal Services Agency, "Child, Youth and Family Enhancement Act Agreement"	Children Services (now Children and Youth Services)
16/10/2007	Alberta-British Columbia-Yukon-Saskatchewan-Northwest Territories-Ontario-Nova Scotia-New Brunswick-Manitoba, "Employee Engagement Interjurisdictional Initiative: Usage and Data Sharing Protocol Agreement"	Corporate Human Resources
14/03/2008	Alberta-New Brunswick: Education, "Licence Agreement: 2007-0747"	Education
17/03/2008	Alberta-Yukon Territories: Education, "Licence Agreement: 2007-0668"	Education
14/03/2008	Alberta-Nunavut: Education, "Licence Agreement: 2007-0694"	Education
22/11/2007	Alberta-China: Office of Chinese Language Council International, "Agreement for a Chinese Special Advisor"	Education
02/10/2007	Alberta-Ukraine: Lviv Oblast State Department of Education and Science, "Agreement for a Ukrainian Special Advisor"	Education
11/05/2007	Alberta-Canada: Citizenship and Immigration, "Agreement for Canada-Alberta Cooperation on Immigration"	Employment, Immigration and Industry (now Employment and Immigration)
20/03/2008	Alberta-Canada: Human Resources and Social Development, "Amendment to the Canada-Alberta Labour Market Agreement for Persons with Disabilities"	Employment, Immigration and Industry (now Employment and Immigration)

EFFECTIVE DATE (D/M/Y)	PARTIES/TITLE	DEPARTMENT/ AGENCY
11/05/2007	Alberta-Canada: Citizenship and Immigration, "Memorandum of Understanding on Alberta-Destined Health Care Professionals"	Employment, Immigration and Industry (now Employment and Immigration)
28/02/2008	Alberta-Canada: Human Resources and Social Development, "Letter of Understanding on the Exchange of Information"	Employment, Immigration and Industry (now Employment and Immigration)
11/05/2007	Alberta-Canada: Citizenship and Immigration, "Agreement for the Alberta Immigration Portal"	Employment, Immigration and Industry (now Employment and Immigration)
19/02/2008	Alberta-Quebec: La Commission de la Santé et de la Sécurité du Travail (CSST), "Alberta-Quebec Conveyer Safety Licence Agreement"	Employment and Immigration
31/03/2008	Alberta-Saskatchewan-Manitoba, "Project Evaluation and Funding and Confidentiality Agreement – First Amending Agreement"	Energy
29/10/2007	Alberta-Montana, "Memorandum of Understanding and Cooperation Respecting the Crown Managers' Partnership"	Environment
17/04/2007	Alberta-Canada-Fort McKay First Nation, "Fort McKay Oil Sands Intergovernmental Agreement	Environment
19/04/2007	Alberta-Northwest Territories-Canada, "Memorandum of Understanding: Bilateral Water Management Agreement Negotiations"	Environment
23/01/2008	Alberta-Yellowhead Tribal Council, "Memorandum of Understanding"	Environment
15/11/2007	Alberta-Canada: Fisheries and Oceans, "Working Agreement: Class 'A' Watercourses"	Environment
31/03/2008	Canada-Alberta Trust Agreement: "Community Development Trust"	Executive Council, International and Intergovernmental Relations, Finance and Enterprise, Employment and Immigration
21/01/2008	Alberta-Canada: President of Treasury Board, "Memorandum of Understanding: Transfer of Pension Funds and Related Service"	Finance (now Finance and Enterprise)
01/01/2008	Alberta-Newfoundland and Labrador-Nova Scotia-Prince Edward Island-New Brunswick-Quebec-Ontario-Manitoba-Saskatchewan-British Columbia, "National Public Service Pension Transfer Agreement"	Finance (now Finance and Enterprise)

EFFECTIVE DATE (D/M/Y)	PARTIES/TITLE	DEPARTMENT/ AGENCY
18/05/2007	Alberta-British Columbia: Health, "Memorandum of Understanding: Proposed Joint Procurement of Pharmaceuticals and Medical Devices"	Health and Wellness
14/01/2008	Alberta-Canada: Public Health Agency of Canada, "Memorandum of Understanding: Healthy Living Funding Framework"	Health and Wellness
18/05/2007	Alberta-British Columbia: Health, "Memorandum of Understanding: Access to Radiation Therapy"	Health and Wellness
01/04/2008	Alberta-Canada: Public Health Agency of Canada, "Memorandum of Agreement: Field Support for the Enhanced Surveillance of HIV/ AIDS, STI and Other Notifiable Diseases in Alberta – 2007-2010"	Health and Wellness
01/10/2007	Alberta-New Brunswick-Newfoundland and Labrador-Nova Scotia-Nunavut-Prince Edward Island-Saskatchewan-Yukon-Canada, "Contract Amendment: Supply of Pertussis-Containing Vaccines"	Health and Wellness
01/10/2007	Alberta-British Columbia-Manitoba-New Brunswick-Newfoundland and Labrador-Northwest Territories-Nova Scotia-Nunavut-Ontario-Prince Edward Island-Saskatchewan-Yukon, "Contact Amendment: Supply of Polysaccharide Pneumococcal Vaccine"	Health and Wellness
18/10/2007	Alberta-Canada: Health, "Contribution Agreement: Health Care Strategies and Policy Contribution Program"	Health and Wellness
28/08/2007	Alberta-Newfoundland and Labrador: Newfoundland and Labrador Centre for Health Information, "Software Licence Agreement"	Health and Wellness
12/12/2007	Alberta-Northwest Territories: Health and Social Services, "Memorandum of Understanding Concerning the Development of an Electronic Health Record"	Health and Wellness
03/12/2007	Alberta-British Columbia-Saskatchewan-Manitoba-Newfoundland and Labrador, "Memorandum of Understanding: Provider Registry Maintenance and Support – Fifth Amending Agreement"	Health and Wellness
01/07/2007	Alberta-British Columbia-Saskatchewan-Manitoba-Newfoundland and Labrador, "Memorandum of Understanding: Provider Registry Maintenance and Support – Fourth Amending Agreement"	Health and Wellness
01/04/2007	Alberta-British Columbia-Saskatchewan-Manitoba-Newfoundland and Labrador, "Memorandum of Understanding: Provider Registry Maintenance and Support – Third Amending Agreement"	Health and Wellness
19/03/2008	Alberta-Canada: Health, "Information Sharing Agreement: Administering Payment of Premiums on behalf of Treaty Members"	Health and Wellness
01/04/2007	Alberta-Canada: Public Works and Government Services, "Lease Agreement – J.G. O'Donoghue Building"	Infrastructure and Transportation (now Infrastructure)

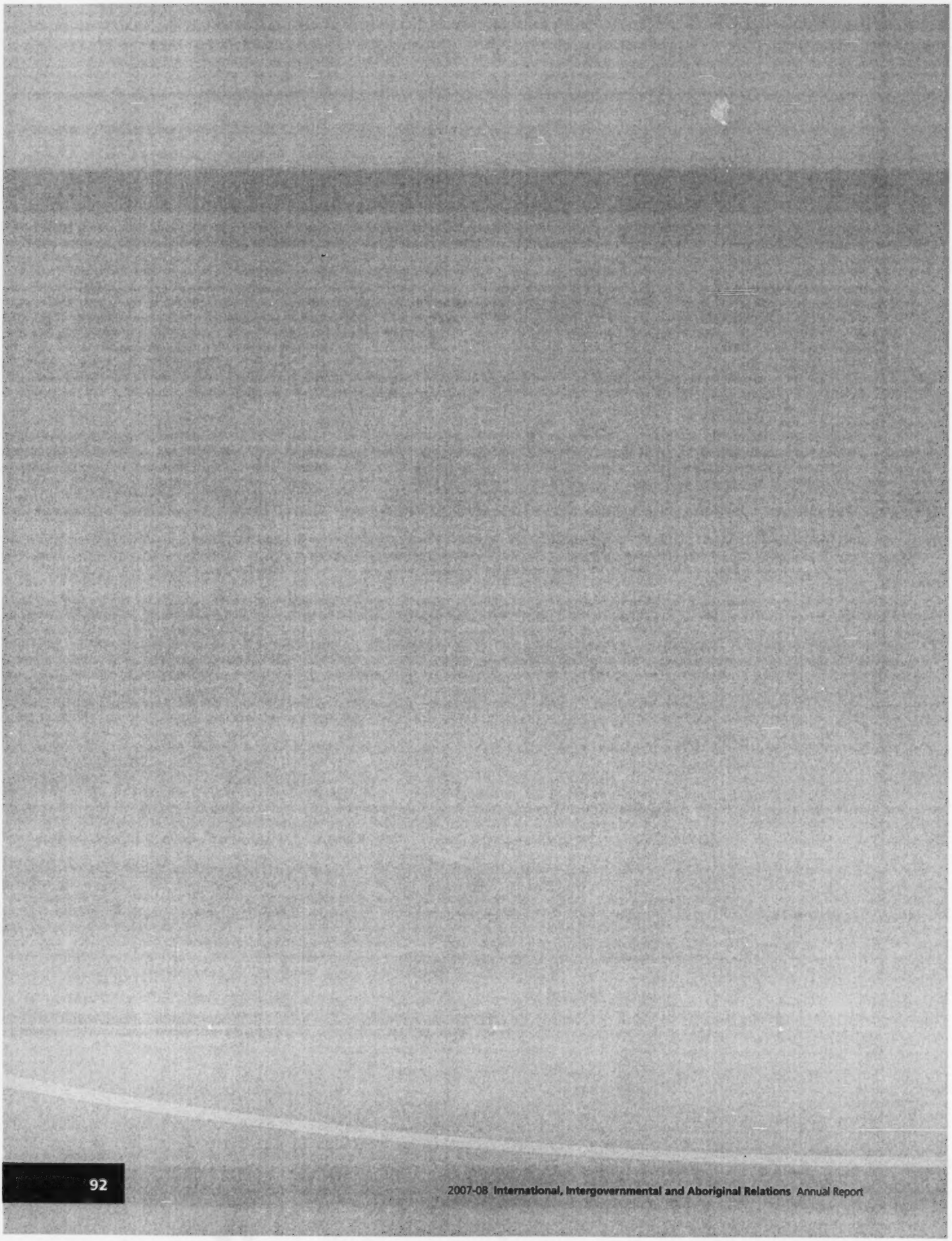
EFFECTIVE DATE (D/M/Y)	PARTIES/TITLE	DEPARTMENT/ AGENCY
12/01/2007	Alberta-Canada: Public Works and Government Services, "Lease Agreement – J.G. O'Donoghue Building"	Infrastructure and Transportation (now Infrastructure)
12/10/2007	Alberta-Canada: Foreign Affairs, "Lease Agreement – Office in Tokyo, Japan"	Infrastructure and Transportation (now Infrastructure)
01/07/2007	Alberta-Canada: Foreign Affairs, "Lease Agreement – Office in Seoul, Korea"	Infrastructure and Transportation (now Infrastructure)
25/03/2008	Alberta-France: Foreign and European Affairs, "Memorandum of Understanding Concerning the Recognition and the Exchange of Driver's Licences"	Infrastructure and Transportation (now Transportation)
27/03/2008	Alberta-Canada: Transport, Infrastructure and Communities-Western Economic Diversification, "Infrastructure Program Agreement – Amendment Number Two"	Infrastructure and Transportation (now Transportation)
27/06/2007	Alberta-Canada: Royal Canadian Mounted Police, "Lease Agreement – Provincial Building"	Infrastructure and Transportation (now Infrastructure)
25/03/2008	Alberta-France: Foreign and European Affairs, "Memorandum of Understanding Concerning the Recognition and the Exchange of Driver's Licences"	Infrastructure and Transportation (now Transportation)
27/03/2008	Alberta-Canada: Transport, Infrastructure and Communities-Western Economic Diversification, "Infrastructure Program Agreement: Amending Agreement No. 2"	Infrastructure and Transportation (now Transportation)
23/03/2007	Alberta-Canada-Bigstone Cree Nation, "Agreement in Principle"	International, Intergovernmental and Aboriginal Relations (now Aboriginal Relations)
07/09/2007	Alberta-Canada: Indian and Northern Affairs, "Aboriginal Workforce Participation Initiative Partnership Agreement: Peace Country Health Region"	International, Intergovernmental and Aboriginal Relations (now Aboriginal Relations)
04/04/2007	Alberta-Canada: Indian and Northern Affairs, "Aboriginal Workforce Participation Initiative Partnership Agreement: Calgary Health Region"	International, Intergovernmental and Aboriginal Relations (now Aboriginal Relations)
29/02/2008	Alberta-Canada: Justice, "Project Funding Agreement: Family Justice Fund"	Justice and Attorney General
28/03/2008	Alberta-Canada: Justice, "Agreement Respecting Legal Aid in Criminal Law, Youth Criminal Justice Act and Immigration and Refugee Matters"	Justice and Attorney General

EFFECTIVE DATE (D/M/Y)	PARTIES/TITLE	DEPARTMENT/ AGENCY
26/07/2007	Alberta-Canada: Justice, "Project Funding Agreement on Enhanced French Language Training for the Judiciary"	Justice and Attorney General
01/04/2007	Alberta-Northwest Territories: Justice, "Medical Examiner's Office Service Agreement"	Justice and Attorney General
10/04/2007	Alberta-Canada: Indian Affairs and Northern Development, "Multi-Year Comprehensive Funding Arrangement"	Municipal Affairs and Housing (now Municipal Affairs)
18/05/2007	Alberta-British Columbia: Public Safety and Solicitor General, "Memorandum of Understanding: Interprovincial Emergency Management Assistance"	Municipal Affairs and Housing (now Municipal Affairs)
10/01/2008	Alberta-Canada: Parks Canada, "Memorandum of Understanding Respecting the Application and Enforcement of Provincial Safety Legislation in National Parks"	Municipal Affairs and Housing (now Municipal Affairs)
07/11/2007	Alberta-Canada: Indian Affairs and Northern Development, "Administrative Process Arrangement Agreement"	Seniors and Community Supports
07/09/2007	Alberta-Canada: Canada Revenue Agency, "Memorandum of Understanding for Income Verification"	Seniors and Community Supports
14/05/2007	Alberta-Canada: Statistics Canada, "Agreement for Access to Information as Required by the Access to Motor Vehicle Information Regulation"	Service Alberta
27/06/2007	Alberta-Canada: Canada Border Service Agency, "Agreement for Access to Information as Required by the Access to Motor Vehicle Information Regulation"	Service Alberta
27/06/2007	Alberta-British Columbia: Small Business and Revenue, "Agreement for Access to Information as Required by the Access to Motor Vehicle Information Regulation"	Service Alberta
29/10/2007	Alberta-British Columbia: Transportation, "Agreement for Access to Information as Required by the Access to Motor Vehicle Information Regulation"	Service Alberta
07/09/2007	Alberta-Canada: Justice, "Agreement for Access to Information as Required by the Access to Motor Vehicle Information Regulation"	Service Alberta
16/07/2007	Alberta-Canada: Public Prosecution Service of Canada, "Registries On-Line – Electronic Access Agreement"	Service Alberta
24/07/2007	Alberta-Canada: Canada Border Services Agency, "Registries On-Line – Electronic Access Agreement"	Service Alberta
08/03/2007	Alberta-Canada: Canada Revenue Agency, "Memorandum of Understanding to Outline the Terms of a Joint Funding Arrangement"	Service Alberta
31/03/2008	Alberta-Canada: Public Safety, "Biological Casework Analysis Agreement Amendment"	Solicitor General and Public Security

EFFECTIVE DATE (D/M/Y)	PARTIES/TITLE	DEPARTMENT/ AGENCY
06/06/2007	Alberta-Canada-Alexis Nakota Sioux Nation, "Community Tri-Partite Agreement for the Royal Canadian Mounted Police First Nations Community Policing Service – Extension Agreement No. 2"	Solicitor General and Public Security
07/06/2007	Alberta-Canada-Enoch Cree Nation, "Community Tri-Partite Agreement for the Royal Canadian Mounted Police First Nations Community Policing Service"	Solicitor General and Public Security
07/06/2007	Alberta-Canada-Whitefish Lake Band, "Community Tri-Partite Agreement for the Royal Canadian Mounted Police First Nations Community Policing Service"	Solicitor General and Public Security
07/06/2007	Alberta-Canada-Woodland Cree First Nation, "Community Tri-Partite Agreement for the Royal Canadian Mounted Police First Nations Community Policing Service"	Solicitor General and Public Security
15/08/2007	Alberta-British Columbia: Public Safety and Solicitor General, "Extension Letter: Electronic Monitoring Pilot Project Agreement"	Solicitor General and Public Security
05/07/2007	Alberta-Canada: Public Safety and Emergency Preparedness Canada, "Memorandum of Understanding Concerning the Secondment of an RCMP Member to the Alberta Solicitor General and Public Security"	Solicitor General and Public Security
11/09/2007	Alberta-Canada: Royal Canadian Mounted Police, "General Memorandum Respecting Provincial Shelters"	Solicitor General and Public Security
13/04/2007	Alberta-Canada: National Defence, "Agreement for the Temporary Use of Real Property for the Solicitor General Staff College: D201246"	Solicitor General and Public Security
13/04/2007	Alberta-Canada: National Defence, "Agreement for the Temporary Use of Real Property for the Solicitor General Staff College: D201248"	Solicitor General and Public Security
06/12/2007	Alberta-Canada: National Defence, "Agreement for the Temporary Use of Real Property for the Solicitor General Staff College: D201402"	Solicitor General and Public Security
22/01/2008	Alberta-Canada: National Defence, "Agreement for the Temporary Use of Real Property for the North District Sheriff Traffic Operations: D201415"	Solicitor General and Public Security
04/02/2008	Alberta-Canada: National Defence, "Agreement for the Temporary Use of Real Property for Sheriff Traffic Operations: D201427"	Solicitor General and Public Security
31/03/2008	Canada-Alberta Trust Agreement: "Police Officers Recruitment Fund"	Solicitor General and Public Security
27/04/2007	Alberta-British Columbia-Saskatchewan-Ontario-New Brunswick-Nova Scotia-Newfoundland and Labrador-Northwest Territories-Canada, "Memorandum of Agreement on the Canadian Real-Time GPS Correction Distribution Service"	Sustainable Resource Development

EFFECTIVE DATE (D/M/Y)	PARTIES/TITLE	DEPARTMENT/ AGENCY
23/11/2007	Alberta-Canada: Natural Resources, "Letter of Agreement for the Acquisition of Medium Resolution Imagery and the Creation of Ortho-Images for a National Coverage over Canada"	Sustainable Resource Development
21/01/2007	Alberta-Canada: Public Works and Government Services, "Memorandum of Understanding for the Provision of a Geographic Information System Database of Vegetation Types and Wetlands"	Sustainable Resource Development
21/01/2008	Alberta-Canada: Natural Resources, "Memorandum of Understanding on the Establishment and Maintenance of the National Forest Inventory	Sustainable Resource Development
06/03/2008	Alberta-Canada: Natural Resources, "Letter of Agreement to Share Funding of the Canadian Council of Geomatics Geobase Steering Committee and Secretariat"	Sustainable Resource Development
24/05/2007	Alberta-Canada: Parks Canada, "Memorandum of Understanding Concerning the Certification Service Function for the Commercial Heritage Properties Incentive Fund"	Tourism, Parks, Recreation and Culture (now Culture and Community Spirit)
10/03/2008	Alberta-Canada: Canadian Heritage Information Network, "Virtual Museum of Canada Agreement"	Tourism, Parks, Recreation and Culture (now Culture and Community Spirit)
14/03/2008	Alberta-British Columbia-Manitoba-Ontario-Saskatchewan-Canada, "Memorandum of Understanding Between Participating Members of the Common Database Project: Amendment 1"	Tourism, Parks, Recreation and Culture (now Culture and Community Spirit)
28/03/2008	Alberta-Canada: Canadian Heritage, "Alberta-Canada Agreement for the Extension Project of La Cité Francophone in Edmonton – Phase II"	Tourism, Parks, Recreation and Culture (now Culture and Community Spirit)
05/07/2007	Alberta-China: Shandong Provincial Tourism Administration, "Memorandum of Understanding"	Tourism, Parks, Recreation and Culture (now Tourism, Parks and Recreation)
01/04/2007	Alberta-Canada: Canadian Heritage Status of Women and Official Languages, "Bilateral Agreement to Advance Aboriginal Sport Participation"	Tourism, Parks, Recreation and Culture (now Tourism, Parks and Recreation)
31/03/2008	Canada-Alberta Trust Agreement: "Public Transit Capital Trust"	Transportation
28/08/2007	Alberta-British Columbia: Partnerships British Columbia, Inc., "Best Practices and Strategic Advice Agreement"	Treasury Board
20/03/2008	Alberta-British Columbia: Partnerships British Columbia, Inc., "Best Practices and Strategic Advice Agreement – Amendment No. 1"	Treasury Board

Alphabetical List of Government Entities' Financial Statements



Entities Included in the Consolidated Government Reporting Entity

MINISTRY, DEPARTMENT, FUND OR AGENCY	MINISTRY ANNUAL REPORT
Access to the Future Fund	Advanced Education and Technology
Agriculture Financial Services Corporation	Agriculture and Food
Alberta Alcohol and Drug Abuse Commission	Health and Wellness
Alberta Cancer Prevention Legacy Fund	Finance
Alberta Capital Finance Authority	Finance
Alberta Energy and Utilities Board[1]	Energy
Alberta Foundation for the Arts	Tourism, Parks, Recreation and Culture
Alberta Gaming and Liquor Commission	Solicitor General and Public Security
Alberta Heritage Foundation for Medical Research Endowment Fund	Finance
Alberta Heritage Savings Trust Fund	Finance
Alberta Heritage Scholarship Fund	Finance
Alberta Heritage Science and Engineering Research Endowment Fund	Finance
Alberta Historical Resources Foundation	Tourism, Parks, Recreation and Culture
Alberta Insurance Council	Finance
Alberta Investment Management Corporation[2]	Finance
Alberta Local Authorities Pension Plan Corporation	Finance
Alberta Pensions Administration Corporation	Finance
Alberta Petroleum Marketing Commission	Energy
Alberta Research Council Inc.	Advanced Education and Technology
Alberta Risk Management Fund	Finance
Alberta School Foundation Fund	Education
Alberta Securities Commission	Finance
Alberta Social Housing Corporation	Municipal Affairs and Housing

[1] Effective January 1, 2008, the Alberta Energy and Utilities Board was realigned into two separate regulatory bodies: the Alberta Utilities Commission and the Energy Resources Conservation Board.

[2] Began operations January 1, 2008

MINISTRY, DEPARTMENT, FUND OR AGENCY	MINISTRY ANNUAL REPORT
Alberta Sport, Recreation, Parks and Wildlife Foundation	Tourism, Parks, Recreation and Culture
Alberta Treasury Branches	Finance
Alberta Utilities Commission[1]	Energy
ATB Insurance Advisors Inc.	Finance
ATB Investment Management Inc.	Finance
ATB Investment Services Inc.	Finance
ATB Securities Inc.	Finance
Child and Family Services Authorities: Calgary and Area Child and Family Services Authority Central Alberta Child and Family Services Authority East Central Alberta Child and Family Services Authority Edmonton and Area Child and Family Services Authority North Central Alberta Child and Family Services Authority Northeast Alberta Child and Family Services Authority Northwest Alberta Child and Family Services Authority Southeast Alberta Child and Family Services Authority Southwest Alberta Child and Family Services Authority Metis Settlements Child and Family Services Authority	Children's Services
C-FER Technologies (1999) Inc.	Advanced Education and Technology
Climate Change and Emissions Management Fund[3]	Environment
Credit Union Deposit Guarantee Corporation	Finance
Colleges: Alberta College of Art and Design Bow Valley College Grande Prairie Regional College Grant MacEwan College Keyano College Lakeland College Lethbridge Community College Medicine Hat College Mount Royal College NorQuest College Northern Lakes College Olds College Portage College Red Deer College	Advanced Education and Technology

[1] Effective January 1, 2008, the Alberta Energy and Utilities Board was realigned into two separate regulatory bodies: the Alberta Utilities Commission and the Energy Resources Conservation Board.

[3] Began operations July 1, 2007

MINISTRY, DEPARTMENT, FUND OR AGENCY	MINISTRY ANNUAL REPORT
Department of Advanced Education and Technology	Advanced Education and Technology
Department of Agriculture and Food	Agriculture and Food
Department of Children's Services	Children's Services
Department of Education	Education
Department of Energy	Energy
Department of Finance	Finance
Department of Environment	Environment
Department of Health and Wellness	Health and Wellness
Department of Municipal Affairs and Housing	Municipal Affairs and Housing
Department of Seniors and Community Supports	Seniors and Community Supports
Department of Solicitor General and Public Security	Solicitor General and Public Security
Department of Sustainable Resource Development	Sustainable Resource Development
Department of Tourism, Parks, Recreation and Culture	Tourism, Parks, Recreation and Culture
Energy Resources Conservation Board[1]	Energy
Environmental Protection and Enhancement Fund	Sustainable Resource Development
Gainers Inc.	Finance
Government House Foundation	Tourism, Parks, Recreation and Culture
Historic Resources Fund	Tourism, Parks, Recreation and Culture
Human Rights, Citizenship and Multiculturalism Education Fund	Tourism, Parks, Recreation and Culture
iCORE Inc.	Advanced Education and Technology
Lottery Fund	Solicitor General and Public Security

[1] Effective January 1, 2008, the Alberta Energy and Utilities Board was realigned into two separate regulatory bodies: the Alberta Utilities Commission and the Energy Resources Conservation Board.

MINISTRY, DEPARTMENT, FUND OR AGENCY	MINISTRY ANNUAL REPORT
Ministry of Advanced Education and Technology	Advanced Education and Technology
Ministry of Agriculture and Food	Agriculture and Food
Ministry of Children's Services	Children's Services
Ministry of Education	Education
Ministry of Employment, Immigration and Industry[4]	Employment, Immigration and Industry
Ministry of Energy	Energy
Ministry of Environment	Environment
Ministry of Executive Council[4]	Executive Council
Ministry of Finance	Finance
Ministry of Health and Wellness	Health and Wellness
Ministry of Infrastructure and Transportation[4]	Infrastructure and Transportation
Ministry of International, Intergovernmental and Aboriginal Relations[4]	International, Intergovernmental and Aboriginal Relations
Ministry of Justice[4]	Justice
Ministry of Municipal Affairs and Housing	Municipal Affairs and Housing
Ministry of Seniors and Community Supports	Seniors and Community Supports
Ministry of Service Alberta[4]	Service Alberta
Ministry of Solicitor General and Public Security	Solicitor General and Public Security
Ministry of Sustainable Resource Development	Sustainable Resource Development
Ministry of Tourism, Parks, Recreation and Culture	Tourism, Parks, Recreation and Culture
Ministry of the Treasury Board[4]	Treasury Board
N.A. Properties (1994) Ltd.	Finance
Natural Resources Conservation Board	Sustainable Resource Development

[4] Ministry includes only the departments, so separate departmental financial statements are not necessary.

MINISTRY, DEPARTMENT, FUND OR AGENCY	MINISTRY ANNUAL REPORT
Persons with Developmental Disabilities Community Boards: Calgary Region Community Board Central Region Community Board Edmonton Region Community Board Northeast Region Community Board Northwest Region Community Board South Region Community Board	Seniors and Community Supports
Persons with Developmental Disabilities Provincial Board[5]	Seniors and Community Supports
Provincial Judges and Masters in Chambers Reserve Fund	Finance
Regional Health Authorities and Provincial Health Boards: Alberta Cancer Board Alberta Mental Health Board Aspen Regional Health Authority Calgary Health Region Capital Health Chinook Regional Health Authority David Thompson Regional Health Authority East Central Health Health Quality Council of Alberta Northern Lights Health Region Peace Country Health Palliser Health Region	Health and Wellness
Safety Codes Council	Municipal Affairs and Housing
School Boards and Charter Schools: Almadina School Society Aspen View Regional Division No. 19 Aurora School Ltd. Battle River Regional Division No. 31 Black Gold Regional Division No. 18 Boyle Street Education Centre Buffalo Trail Public Schools Regional Division No. 28 Calgary Arts Academy Society Calgary Girls' School Society Calgary Roman Catholic Separate School District No. 1 Calgary School District No. 19 Calgary Science School Society Canadian Rockies Regional Division No. 12 CAPE-Centre for Academic and Personal Excellence Institute Chinook's Edge School Division No. 73 Christ the Redeemer Catholic Separate Regional Division No. 3 Clearview School Division No. 71 East Central Alberta Catholic Separate Schools Regional Division No. 16 East Central Francophone Education Region No. 3 Edmonton Catholic Separate School District No. 7 Edmonton School District No. 7	Education

[5] Ceased operations June 30, 2006

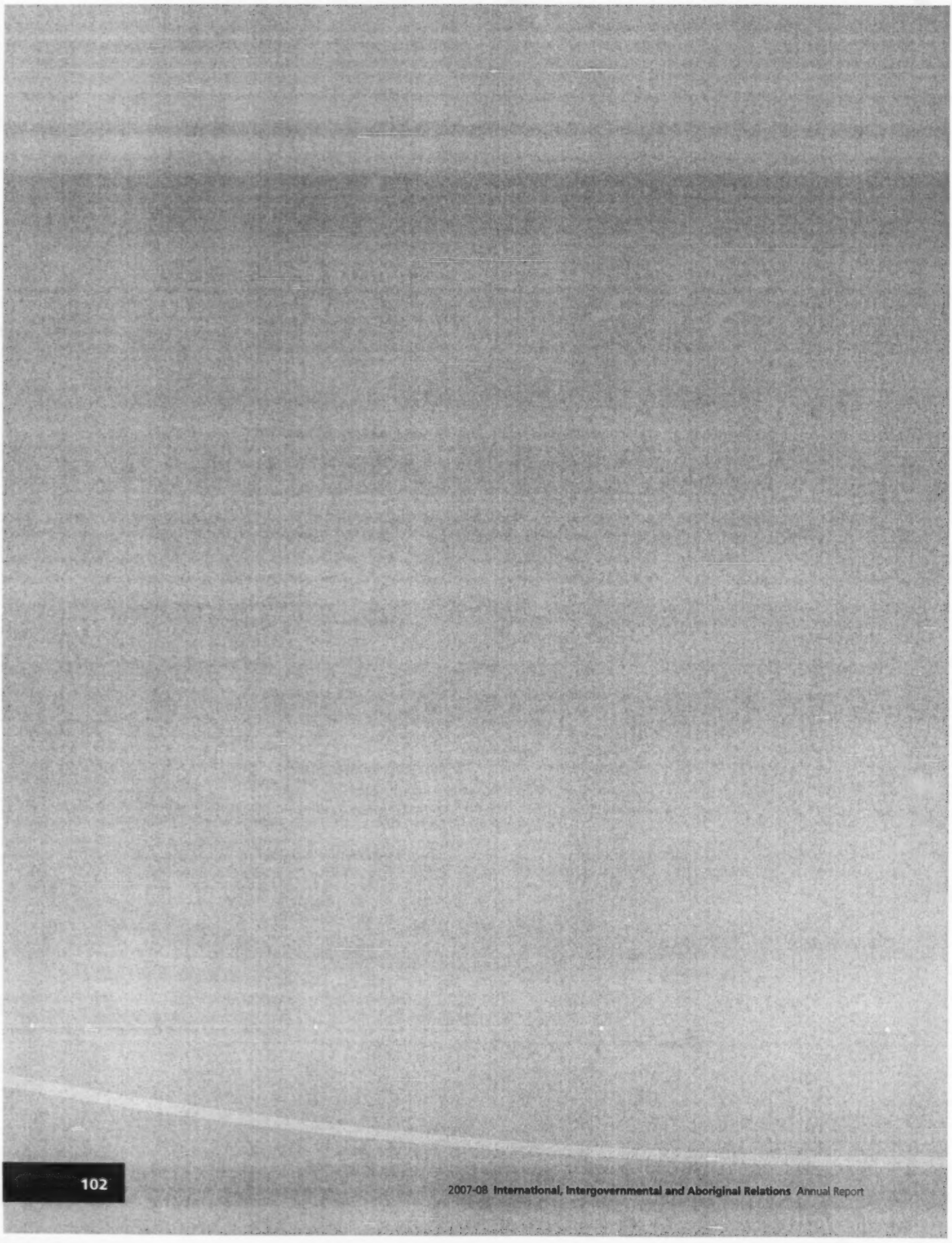
MINISTRY, DEPARTMENT, FUND OR AGENCY	MINISTRY ANNUAL REPORT
School Boards and Charter Schools continued:	Education
Elk Island Catholic Separate Regional Division No. 41	
Elk Island Public Schools Regional Division No. 14	
Evergreen Catholic Separate Regional Division No. 2	
FFCA Charter School Society	
Foothills School Division No. 38	
Fort McMurray Roman Catholic Separate School District No. 32	
Fort McMurray School District No. 2833	
Fort Vermilion School Division No. 52	
Golden Hills School Division No. 75	
Grande Prairie Public School District No. 2357	
Grande Prairie Roman Catholic Separate School District No. 28	
Grande Yellowhead Regional Division No. 35	
Grasslands Regional Division No. 6	
Greater North Central Francophone Education Region No. 2	
Greater Southern Public Francophone Education Region No. 4	
Greater Southern Separate Catholic Francophone Education Region No. 4	
Greater St. Albert Catholic Regional Division No. 29	
High Prairie School Division No. 48	
Holy Family Catholic Regional Division No. 37	
Holy Spirit Roman Catholic Separate Regional Division No. 4	
Horizon School Division No. 67	
Lakeland Roman Catholic Separate School District No. 150	
Lethbridge School District No. 51	
Living Waters Catholic Regional Division No. 42	
Livingstone Range School Division No. 68	
Medicine Hat Catholic Separate Regional Division No. 20	
Medicine Hat School District No. 76	
Moberly Hall School Society	
Mother Earth's Children's Charter School Society	
New Horizons Charter School Society	
Northern Gateway Regional Division No. 10	
Northern Lights School Division No. 69	
Northland School Division No. 61	
Northwest Francophone Education Region No. 1	
Palliser Regional Division No. 26	
Parkland School Division No. 70	
Peace River School Division No. 10	
Peace Wapiti School Division No. 76	
Pembina Hills Regional Division No. 7	
Prairie Land Regional Division No. 25	
Prairie Rose School Division No. 8	
Red Deer Catholic Regional Division No. 39	
Rocky View School Division No. 41	
St. Albert Protestant Separate School District No. 6	
St. Paul Education Regional Division No. 1	
St. Thomas Aquinas Roman Catholic Separate Regional Division No. 38	
Sturgeon School Division No. 24	
Suzuki Charter School Society	
Westmount Charter School Society	
Westwind School Division No. 74	
Wild Rose School Division No. 66	
Wolf Creek School Division No. 72	

MINISTRY, DEPARTMENT, FUND OR AGENCY	MINISTRY ANNUAL REPORT
Supplementary Retirement Plan Reserve Fund	Finance
Technical Institutes and The Banff Centre: Northern Alberta Institute of Technology Southern Alberta Institute of Technology The Banff Centre for Continuing Education	Advanced Education and Technology
Universities: Athabasca University The University of Alberta The University of Calgary The University of Lethbridge	Advanced Education and Technology
Victims of Crime Fund	Solicitor General and Public Security
Wild Rose Foundation	Tourism, Parks, Recreation and Culture

Entities Not Included in the Consolidated Government Reporting Entity

FUND OR AGENCY	MINISTRY ANNUAL REPORT
Alberta Foundation for Health Research	Advanced Education and Technology
Alberta Heritage Foundation for Medical Research	Advanced Education and Technology
Alberta Heritage Foundation for Science and Engineering Research	Advanced Education and Technology
Alberta Teachers' Retirement Fund Board	Education
Improvement Districts' Trust Account	Municipal Affairs and Housing
Local Authorities Pension Plan	Finance
Long-Term Disability Income Continuance Plan – Bargaining Unit	Service Alberta
Long-Term Disability Income Continuance Plan – Management, Opted Out and Excluded	Service Alberta
Management Employees Pension Plan	Finance
Provincial Judges and Masters in Chambers Pension Plan	Finance
Provincial Judges and Masters in Chambers (Unregistered) Pension Plan	Finance
Public Service Management (Closed Membership) Pension Plan	Finance
Public Service Pension Plan	Finance
Special Areas Trust Account	Municipal Affairs and Housing
Special Forces Pension Plan	Finance
Supplementary Retirement Plan for Public Service Managers	Finance
Workers' Compensation Board	Employment, Immigration and Industry

Government Organization Changes 2008-09



MINISTRY	PROGRAM/ELEMENT/ ENTITY CHANGES	PREVIOUS LOCATION	NEW LOCATION
Aboriginal Relations	• Aboriginal Governance, Consultation and Economic Development	• Former International, Intergovernmental and Aboriginal Relations	
	• First Nations Development Fund	• Former Tourism, Parks, Recreation and Culture	
Advanced Education and Technology	• no change		
Agriculture and Rural Development	• Rural Development	• Former Employment, Immigration and Industry	
Children and Youth Services (formerly Children's Services)	• Women's Issues	• Former Employment, Immigration and Industry	
Culture and Community Spirit	• Culture, Community Lottery Grants, Heritage, Human Rights and Citizenship • Alberta Foundation for the Arts • Alberta Historical Resources Foundation • Government House Foundation • Historic Resources Fund • Human Rights, Citizenship and Multiculturalism Education Fund • Wild Rose Foundation	• Former Tourism, Parks, Recreation and Culture	
	• Community and Voluntary Services	• Former Municipal Affairs and Housing	
Education	• no change		
Employment and Immigration	• Francophone Secretariat	• Former Tourism, Parks, Recreation and Culture	
	• except Rural Development		• Agriculture and Rural Development
	• except Economic Development		• Finance and Enterprise, and International and Intergovernmental Relations
	• except Northern Alberta Development Council • except Alberta Economic Development Authority		• Finance and Enterprise
	• except Women's Issues		• Children and Youth Services

MINISTRY	PROGRAM/ELEMENT/ ENTITY CHANGES	PREVIOUS LOCATION	NEW LOCATION
Energy	• no change		
Environment	• no change		
Executive Council	• no change		
Finance and Enterprise	• Regulatory Review Secretariat	• Service Alberta	
	• Economic Development, except Investment Attraction • Northern Alberta Development Council • Alberta Economic Development Authority	• Former Employment, Immigration and Industry	
Health and Wellness	• no change		
Housing and Urban Affairs	• Housing Services • Alberta Social Housing Corporation	• Former Municipal Affairs and Housing	
Infrastructure	• except Provincial Highway Systems and Safety	• Former Infrastructure and Transportation	
International and Intergovernmental Relations	• except Aboriginal Governance, Consultation and Economic Development		• Aboriginal Relations
	• Investment Attraction	• Former Employment, Immigration and Industry	
Justice and Attorney General	• no change		
Municipal Affairs	• except Housing Services • except Alberta Social Housing Corporation		• Housing and Urban Affairs
	• except Community and Voluntary Services		• Culture and Community Spirit
Seniors and Community Supports	• no change		
Service Alberta	• except Regulatory Review Secretariat		• Finance and Enterprise
	• except Personnel Administration Office • except Aircraft Services		• Treasury Board

MINISTRY	PROGRAM/ELEMENT/ ENTITY CHANGES	PREVIOUS LOCATION	NEW LOCATION
Solicitor General and Public Security	• no change		
Sustainable Resource Development	• no change		
Tourism, Parks and Recreation	• except First Nations Development Fund		• Aboriginal Relations
	• except Culture, Community Lottery Grants, Heritage, Human Rights and Citizenship • except Alberta Foundation for the Arts • except Alberta Historical Resources Foundation • except Government House Foundation • except Historic Resources Fund • except Human Rights, Citizenship and Multiculturalism Education Fund • except Wild Rose Foundation		• Culture and Community Spirit
	• except Francophone Secretariat		• Employment and Immigration
Transportation	• Provincial Highway Systems and Safety	• Former Infrastructure and Transportation	
Treasury Board	• Corporate Human Resources (formerly Personnel Administration Office) • Aircraft Services	• Service Alberta	

International, Intergovernmental and Aboriginal Relations

Annual Report 2007-2008

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